



## Consolidated Financial Statements **2019**

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## INDEPENDENT AUDITORS' REPORT

The Board of Directors and the Stockholders  
Qualitas Controladora, S. A. B. de C.V.:

(Mexican pesos)

### Opinion

We have audited the consolidated financial statements of Qualitas Controladora, S. A. B. de C. V. and subsidiaries ("the Institution"), which comprise the consolidated balance sheets as at December 31, 2019 and 2018, the consolidated statements of income, changes in stockholders' equity and cash flows for the years then ended, and notes, that include a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying consolidated financial statements of Qualitas Controladora, S. A. B. de C. V. and subsidiaries have been prepared, in all material respects, in accordance with Mexican Accounting Criteria for Insurance Institutions (the Accounting Criteria), issued by the National Insurance and Bonds Commission (the Commission).

### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Institution in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Mexico, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Key Audit Matters

The key audit matters are those that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and we do not provide a separate opinion on these matters.

*(Continued)*



Technical reserves \$35,896,006,797	
See Note 3(n) to the consolidated financial statements.	
The key audit matter	How the matter was addressed in our audit
<p>The valuation of technical reserves requires significant judgments about future events, both internal and external and the application of actuarial assumptions. A change in the assumptions, criteria or coverage, as well as the quality of the underlying information can generate material impacts on the estimate. Therefore, we have considered the valuation of technical reserves as a key audit matter.</p>	<p>As part of our audit procedures:</p> <ul style="list-style-type: none"> <li>• We were supported by our actuarial specialists to understand and evaluate the actuarial practices applied by the Institution in the calculation and in the accounting of the technical reserves, as well as their consistency with the insurance regulation in force.</li> <li>• We obtained an understanding of the process and tested the internal control implemented by the Institution for the creation of technical reserves. The controls tested include reconciliation controls for key information and the Management's review of estimates. Additionally, because the historical information of claims is a relevant data for estimates, we tested the controls and conducted substantive testing of details on claims and payments thereof.</li> <li>• We consider, together with our actuarial specialists, the objectivity, competence, work and findings of external actuaries hired by management to determine the status and adequacy of the technical reserves, including their assessment of the assumptions and significant methods used by Management.</li> <li>• Additionally, we assessed that the information provided to the external actuary was consistent with the information provided to us as part of our audit.</li> </ul>

(Continued)



## Other Information

Management is responsible for the other information. The other information comprises information included in the Institution's Annual Report corresponding to the year ended December 31, 2019, which will be filed with the National Banking and Securities Commission (Comisión Nacional Bancaria y de Valores) and the Mexican Stock Exchange (the Annual Report), but does not include the consolidated financial statements and our auditors' report thereon. The report is expected to be made available to us after the date of this auditors' report.

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the Annual Report, if we conclude that there is a material misstatement therein, we are required to communicate that matter to those charged with the Institution's governance.

## Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation of the consolidated financial statements in accordance with the Accounting Criteria issued by the Commission, and for such internal control as Management deems necessary to enable the preparation of consolidated financial statements that are free of material misstatements, whether due to fraud or error.

In preparing the consolidated financial statements, Management is responsible for assessing the Institution's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management either intends to liquidate the Institution or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Institution's financial reporting process.

## Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. Also:

- We identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures in response to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement due to fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

(Continued)





- We obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Institution's internal control.
- We evaluate the appropriateness of accounting policies used and the reasonability of accounting estimates and related disclosures made by Management.
- We conclude on the appropriateness of Management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Institution's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Institution to cease to continue as a going concern.
- We obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Institution to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provided those charged with the Institution's governance with a statement that we have complied with the ethics requirements applicable to independence and that we have communicated all relationships and other matters that may reasonably be thought to bear our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

**KPMG Cárdenas Dosal, S. C.**

**Víctor Manuel Espinosa Ortiz.**

Mexico City, February 26, 2020.

CONSOLIDATED BALANCE SHEETS December 31, 2019 and 2018 (Mexican pesos)

These financial statements have been translated from the Spanish Language original and for the convenience of foreign/English speaking readers

Assets	2019		2018	
<b>Investment in securities (note 5):</b>				
Government	\$	16,905,033,869		12,408,556,211
Corporate:				
Fixed income		8,066,964,603		7,170,635,380
Variable income		4,249,140,753		4,476,830,583
Foreign		513,524,338		272,447,269
Impairment		-		(147,985,241)
		29,734,663,563		24,180,484,202
Repurchase agreements (note 5)		928,649,547		3,564,954,308
<b>Loan portfolio, net (note 6):</b>				
Current loan portfolio		294,917,014		292,962,406
Past-due loan portfolio		31,103,559		38,234,471
Allowance for loan losses		(37,317,078)		(42,680,455)
		288,703,495		288,516,422
Property, net (note 7)		1,727,146,361	32,679,162,966	1,480,165,706
Employee benefits investment (note 14)			69,748,067	29,514,120,638
				64,157,805
<b>Cash:</b>				
Cash and cash in banks			1,782,733,365	970,574,073
<b>Accounts receivable:</b>				
Premiums (notes 8,12 and 18)		22,444,970,618		20,335,621,158
Receivables from agencies and public administration entities (notes 8 and 18)		168,794,249		118,319,870
Agents and adjusters		127,611,154		163,837,543
Other		628,284,517		759,062,438
Allowance for doubtful accounts		(181,667,629)	23,187,992,909	(142,441,452)
				21,234,399,557
<b>Reinsurers:</b>				
Current		11,536,502		4,003,129
Recoverable reinsurance		139,254,466		167,952,418
Credit risk allowance for foreign reinsurers		(1,804,984)		(1,942,086)
Allowance for doubtful accounts		(14,317,812)	134,668,172	(161,374)
				169,852,087
<b>Permanent stock investments:</b>				
Other permanent stock investments			46,546,839	46,547,184
<b>Other assets (note 10):</b>				
Furniture and equipment, net		1,020,839,357		840,269,537
Other		4,030,285,379		3,716,327,841
Amortizable intangible assets , net		56,222,255		52,944,230
Long lived intangible assets, net		32,811,776	5,140,158,767	32,424,480
				4,641,966,088
<b>Total assets</b>	<b>\$</b>	<b>63,041,011,085</b>		<b>56,641,617,432</b>

Liabilities and stockholders' equity		2019	2018	
<b>Liabilities:</b>				
Technical reserves:				
Current risk:				
Property and casualty	\$	26,531,703,229		25,879,437,151
<b>Outstanding claims provision:</b>				
For expired policies and pending payment claims		8,514,356,035		9,201,910,161
For claims incurred but not reported and adjustment expenses		165,451,354		118,161,422
Advanced premiums		684,496,179		973,148,137
		9,364,303,568	35,896,006,797	10,293,219,720
Employee benefits (note 14)			309,934,038	36,172,656,871
				235,400,731
<b>Creditors (note 11):</b>				
Agents and adjusters		1,889,100,841		1,579,451,303
Loss funds under management		20,241,488		7,872,253
Sundry		3,842,069,056	5,751,411,385	3,544,232,429
				5,131,555,985
<b>Reinsurers (note 9):</b>				
Current		89,900,506		113,524,591
Retained deposits		23,351,978	113,252,484	23,351,975
				136,876,566
<b>Other liabilities:</b>				
Employee statutory profit sharing (note 15)		615,319,889		472,010,923
Income tax payable (note 15)		2,121,064,837		1,296,305,825
Other		3,696,712,634		3,197,464,898
Deferred credits		972,927,832	7,406,025,192	894,963,039
				5,860,744,685
Total liabilities			49,476,629,896	47,537,234,838
<b>Stockholders' equity (note 16):</b>				
Controlling interest:		2,535,727,485		2,595,391,662
Capital stock		(69,930,209)	2,465,797,276	(73,625,051)
				2,521,766,611
<b>Reserve:</b>				
Statutory		435,022,416		313,746,968
Share repurchase reserve		31,660,219		19,622,378
Other		147,297,804	613,980,439	96,604,469
				429,973,815
Valuation surplus			287,939,820	164,822,695
Retained earnings			4,718,334,673	3,377,690,694
Net income			5,354,108,327	2,425,508,960
Currency translation adjustment			136,926,871	170,955,031
Remeasurement of employee benefits			(17,661,070)	5,262,930
Total controlling interest:			13,559,426,336	9,095,980,736
Non-controlling interest (note 20)			4,954,853	8,401,858
Total stockholders' equity			13,564,381,189	9,104,382,594
Commitments and contingencies (note 21)				
Total liabilities and stockholders' equity	\$	63,041,011,085		56,641,617,432

Memorandum accounts

	2019	2018
Funds under management	\$ 20,241,488	7,872,253
Control accounts	7,029,633,393	5,000,703,821
Collateral received from repurchase agreements	928,649,547	3,564,954,308

"The consolidated balance sheets were prepared in accordance with the accounting provisions issued by the National Insurance and Bonds Commission (Comisión Nacional de Seguros y Fianzas), applied on a consistent basis, and taken as a whole, correctly reflect transactions performed by Quálitas Controladora, S. A. B. de C. V. and subsidiaries up to the aforementioned dates, which were carried out and valued in accordance with sound corporate practices and applicable legal and administrative provisions."

"The consolidated balance sheets were approved by the Board of Directors under the responsibility of the signing officers."

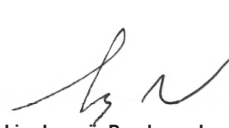
"The consolidated financial statements and the notes which form part of the consolidated financial statement can be consulted in Internet on the following webpage: http://qinversionistas.qualitas.com.mx/portal/wp-content/uploads/Notas-de-Revelacion-2020.pdf


"The consolidated financial statements were audited by Víctor Manuel Espinosa Ortiz, a member of KPMG Cárdenas Dosal, S. C., who was hired to render the external auditing services to Quálitas Controladora, S. A. B. de C. V. and subsidiaries; furthermore, the technical reserves of Quálitas Controladora, S. A. B. de C. V. were audited by Actuary Luis Hernandez Fragozo".


"The report issued by the external auditor, the consolidated financial statements and the notes which form part of the audited consolidated financial statement, will be made available for consultation on the following webpage: http://qinversionistas.qualitas.com.mx/portal/wp-content/uploads/Dictamen-Auditor-Externo-2020.pdf as of the forty-five calendar days following the closing of the year 2019."


"Also, the Report on the Solvency and Financial Condition, will be located for consultation by Internet on the following webpage: http://qinversionistas.qualitas.com.mx/portal/wp-content/uploads/Reporte-Solvencia-Condicion-Financiera-2020.pdf as of the ninety calendar days following the closing of the year 2019."

"Paid-in capital includes the amount of \$11,545,094 Mexican pesos, coming from the partial capitalization of real state valuation surplus."

  
**Lic. Joaquín Brockman Lozano**  
Executive President equivalent to Chief Executive Officer

  
**C.P. Juan Daniel Muñoz Juárez**  
General Accountant

  
**Ing. Bernardo Eugenio Risoul Salas**  
Chief Financial Officer

  
**C.P.C. Gabriel García Ruiz**  
Internal Auditor

**CONSOLIDATED STATEMENTS OF INCOME** Years ended December 31, 2019 and 2018 (Mexican pesos)

These financial statements have been translated from the Spanish Language original and for the convenience of foreign/English speaking readers

		2019	2018
<b>Premiums:</b>			
Written (notes 12 and 18)	\$	36,196,441,030	34,494,936,475
Less ceded (notes 9 and 18)		205,168,739	311,919,528
Retained premiums		35,991,272,291	34,183,016,947
Less net increase in current risks reserve (note 18)		1,092,620,549	2,373,407,394
Earned retained premiums (note 18)		34,898,651,742	31,809,609,553
<b>Less:</b>			
Net acquisition cost:			
Agent commissions	2,563,594,498	2,289,824,448	
Additional compensation to agents	714,409,865	568,353,397	
Reinsurance ceded commission	(5,109,487)	(8,790,165)	
Non-proportional reinsurance cost	6,251,151	6,609,938	
Other	4,500,603,662	7,779,749,689	4,607,949,962
Net cost of claims and other outstanding obligations:			
Claims and other outstanding obligations		20,686,915,891	21,047,502,096
Technical profit		6,431,986,162	3,298,159,877
Analog and related operations result		6,763,723	3,727,848
Gross profit		6,438,749,885	3,301,887,725
<b>Net operating expenses:</b>			
Administrative and operating	309,718,291	352,443,229	
Salaries and fringe benefits	1,287,812,260	819,958,310	
Depreciation and amortization	431,444,978	2,028,975,529	395,214,688
Operating profit		4,409,774,356	1,734,271,498
<b>Comprehensive financial result:</b>			
Investment in securities	1,150,119,934	1,089,084,815	
On sale of investments	(84,461,253)	48,902,086	
Investment securities valuation	361,395,637	(573,274,142)	
Premium surcharges	474,272,414	443,464,633	
Interests from loans	42,047,999	48,823,791	
Credit risk reserves from foreign reinsurers	137,102	(208,153)	
Credit risk reserves	4,124,390	(6,946,635)	
Other	926,993,901	641,991,902	
Foreign exchange result (note 4)	7,463,558	25,067,265	1,716,905,562
Profit before taxes		7,291,868,038	3,451,177,060
Income tax, net (note 15)		1,933,799,019	1,023,116,320
Consolidated net income		5,358,069,019	2,428,060,740
Non-controlling interest (note 20)		(3,960,692)	(2,551,780)
<b>Controlling interest</b>	<b>\$</b>	<b>5,354,108,327</b>	<b>2,425,508,960</b>
<b>Basic and diluted earnings per share (note 19)</b>	<b>\$</b>	<b>12.7765</b>	<b>5.3900</b>

See accompanying notes to consolidated financial statements.

"These consolidated statements of income were prepared in accordance with the accounting provisions issued by the National Insurance and Bonds Commission (Comisión Nacional de Seguros y Fianzas), applied on a consistent basis, and reflect all the revenues and expenses derived from the transactions performed by Quálitas Controladora, S. A. B. de C. V. and subsidiaries up to the aforementioned dates, which were carried out and valued in accordance with sound corporate practices and applicable legal and administrative provisions."

"These consolidated statements of income were approved by the Board of Directors under the responsibility of the signing officers."



Lic. Joaquín Brockman Lozano  
Executive President equivalent to Chief Executive Officer



Ing. Bernardo Eugenio Risoul Salas  
Chief Financial Officer



C.P. Juan Daniel Muñoz Juárez  
General Accountant



C.P.C. Gabriel García Ruíz  
Internal Auditor


CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS’ EQUITY Years ended December 31, 2019 and 2018 (Mexican pesos)  
These financial statements have been translated from the Spanish Language original and for the convenience of foreign/English speaking readers

	Paid in		Equity Earned							
	Capital Stock		Retained earnings					Total controlling interest	Non-controlling interest	Total stockholders Equity
	Capital stock	Capital reserves	From prior years	Current year	Remeasurement of defined benefits to employees	Surplus from investment valuation	Currency translation adjustment			
Balances as of December 31, 2017	\$ 2,633,292,936	349,504,885	2,518,628,729	2,056,233,236	7,613,329	155,018,913	184,042,491	7,904,334,519	46,498,652	7,950,833,171
Items related to stockholders’ decisions:										
Transfer of prior year’s net income	-	102,811,662	1,953,421,574	(2,056,233,236)	-	-	-	-	-	-
Increase in share repurchase reserve (note 16(a))	-	782,733,469	(782,733,469)	-	-	-	-	-	-	-
Dividends to stockholder’s (note 16(d))	-	-	(304,500,000)	-	-	-	-	(304,500,000)	-	(304,500,000)
Repurchase of own shares (note 16(a))	(111,526,325)	(805,076,201)	-	-	-	-	-	(916,602,526)	-	(916,602,526)
Items related to the comprehensive income (note 16(c)):										
Valuation from property, net	-	-	-	-	-	35,365,208	-	35,365,208	-	35,365,208
Valuation from investment, net	-	-	-	-	-	(25,561,426)	-	(25,561,426)	-	(25,561,426)
Remeasurement of employee benefits	-	-	-	-	-	-	-	(2,350,399)	-	(2,350,399)
Movimiento en la utilidad integral por remediciones de beneficios a empleados	-	-	-	-	(2,350,399)	-	-	(2,350,399)	-	(2,350,399)
Net income for the year	-	-	-	2,425,508,960	-	-	-	2,425,508,960	2,551,780	2,428,060,740
Other	-	-	(7,126,140)	-	-	-	(13,087,460)	(20,213,600)	(40,648,574)	(60,862,174)
Balances as of December 31, 2018	2,521,766,611	429,973,815	3,377,690,694	2,425,508,960	5,262,930	164,822,695	170,955,031	9,095,980,736	8,401,858	9,104,382,594
Items related to stockholders’ decisions:										
Transfer of prior year’s net income	-	121,275,448	2,304,233,512	(2,425,508,960)	-	-	-	-	-	-
Increase in share repurchase reserve (note 16(a))	-	663,993,230	(613,993,230)	-	-	-	-	50,000,000	-	50,000,000
Dividends to stockholder’s (note 16(d))	-	-	(361,250,000)	-	-	-	-	(361,250,000)	-	(361,250,000)
Repurchase of own shares (note 16(a))	(55,969,335)	(601,262,054)	-	-	-	-	-	(657,231,389)	-	(657,231,389)
Items related to the comprehensive income (note 16(c)):										
Valuation from property, net	-	-	-	-	-	65,001,620	-	65,001,620	-	65,001,620
Valuation from investment, net	-	-	-	-	-	58,115,505	-	58,115,505	-	58,115,505
Remeasurement of employee benefits	-	-	-	-	(22,924,000)	-	-	(22,924,000)	-	(22,924,000)
Net income for the year	-	-	-	5,354,108,327	-	-	-	5,354,108,327	3,960,692	5,358,069,019
Other	-	-	11,653,697	-	-	-	(34,028,160)	(22,374,463)	(7,407,697)	(29,782,160)
Balances as of December 31, 2019	\$ 2,465,797,276	613,980,439	4,718,334,673	5,354,108,327	(17,661,070)	287,939,820	136,926,871	13,559,426,336	4,954,853	13,564,381,189

See accompanying notes to consolidated financial statements.

“These consolidated statements of changes in stockholders’ equity were prepared in accordance with the accounting provisions issued by the National Insurance and Bonds Commission (Comisión Nacional de Seguros y Fianzas), applied on a consistent basis, an reflect all the movements in the stockholders’ equity accounts derived from the transactions performed by Quálitas Controladora, S. A. B. de C. V. and subsidiaries up to the aforementioned dates, which were carried out and valued in accordance with sound corporate practices and applicable legal and administrative provisions. ”


“These consolidated statements of changes in stockholders’ equity were approved by the Board of Directors under the responsibility of the signing officers.”




**Lic. Joaquín Brockman Lozano**  
Executive President equivalent to Chief Executive Officer



**Ing. Bernardo Eugenio Risoul Salas**  
Chief Financial Officer



**C.P. Juan Daniel Muñoz Juárez**  
General Accountant



**C.P.C. Gabriel García Ruíz**  
Internal Auditor



**CONSOLIDATED STATEMENTS OF CASH FLOWS** Years ended December 31, 2019 and 2018 (Mexican pesos)

These financial statements have been translated from the Spanish Language original and for the convenience of foreign/English speaking readers

	2019	2018
Consolidated net income	\$ 5,358,069,019	2,428,060,740
Items not requiring cash:		
Loss on securities valuation	(361,395,637)	573,274,142
Depreciation and amortization	431,444,978	395,214,688
Adjustment or increase in technical reserves	1,092,620,549	2,373,407,394
Employee statutory profit sharing, net	664,024,552	329,175,427
Allowance for loan losses	(5,363,377)	39,288,033
Allowance for doubtful accounts	39,226,177	21,557,973
Credit risk allowance on foreign reinsurers	(137,102)	208,153
Allowance for doubtful accounts on reinsurers	14,156,438	131,668
Current and deferred income tax	1,933,799,019	1,023,116,320
Subtotal	9,166,444,616	7,183,434,538
<b>Operating activities:</b>		
Changes in securities investment	(2,457,861,847)	(3,428,455,235)
Changes in loan portfolio	5,176,304	73,583,712
Changes in employee benefits, net	30,681,774	10,667,861
Changes in premiums receivable	(2,133,160,449)	(2,108,771,156)
Changes in other accounts receivable	167,882,442	96,888,783
Changes in reinsurers, net	32,559,214	(11,998,445)
Changes in other operating assets	(228,724,364)	(80,003,211)
Changes in obligations and expenses assigned to claims	(1,434,725,490)	955,903,721
Changes in sundry creditors	613,550,268	453,153,919
Changes in other operating liabilities	(1,168,792,121)	(1,215,479,391)
Net cash provided by operating activities	2,593,030,347	1,928,925,096
<b>Investment activities:</b>		
Acquisition of property	(162,158,917)	(20,361,256)
Acquisition of furniture and equipment	(571,637,173)	(372,293,796)
Sale (acquisition) of intangible assets	31,683,678	(32,181,114)
Acquisition of subsidiary	(80,495,439)	-
Disposal (acquisition) of other permanent investments	4,246,345	(45,956,903)
Net cash used in investing activities	(778,361,506)	(470,793,069)
<b>Financing activities:</b>		
Repurchase of own shares	(607,231,389)	(916,602,526)
Dividends paid to stockholders	(361,250,000)	(304,500,000)
Net cash used in financing activities	(968,481,389)	(1,221,102,526)
Net increase in cash and cash equivalents	846,187,452	237,029,501
Effects of exchange rate and levels of inflation	(34,028,160)	(13,087,460)
Cash and cash equivalents:		
At beginning of year	970,574,073	746,632,032
<b>At end of year</b>	<b>\$ 1,782,733,365</b>	<b>970,574,073</b>

See accompanying notes to consolidated financial statements.

"These consolidated statements of cash flows were prepared in accordance with the accounting provisions issued by the National Insurance and Bonds Commission (Comisión Nacional de Seguros y Fianzas), applied on a consistent basis, and reflect all the cash flows derived from the transactions performed by Quálitas Controladora, S. A. B. de C. V. and subsidiaries up to the aforementioned dates, which were carried out and valued in accordance with sound corporate practices and applicable legal and administrative provisions."

"These consolidated statements of cash flows were approved by the Board of Directors under the responsibility of the signing officers."



**Lic. Joaquín Brockman Lozano**  
Executive President equivalent to Chief Executive Officer



**Ing. Bernardo Eugenio Risoul Salas**  
Chief Financial Officer



**C.P. Juan Daniel Muñoz Juárez**  
General Accountant



**C.P.C. Gabriel García Ruíz**  
Internal Auditor

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the years ended December 31, 2019 and 2018 (Mexican pesos)

These notes to the consolidated statements have been translated from the Spanish Language Original solely for the convenience of foreign/English speaking readers

### (1) Description of business and credit rating-

#### **Description of business**

Qualitas Controladora, S. A. B. de C. V. is an institution incorporated under Mexican laws located at José María Castorena No. 426 Col. San José de los Cedros, Cuajimalpa de Morelos, Mexico City, C.P. 05200, Mexico.

The consolidated financial statements for the years ended December 31, 2019 and 2018 include those of Qualitas Controladora, S. A. B. de C. V. and its subsidiaries (Qualitas Controladora and together with its subsidiaries, the Institution). Qualitas Controladora through its main subsidiaries, is engaged in insurance, coinsurance and reinsurance as a property and casualty insurer, specifically in the automobile line in accordance to the Insurance and Bonds Institutions Law (the Law or LISF from its Spanish acronym).

The Institution conducts operations mainly in Mexico, the United States of America (US), El Salvador, Perú and Costa Rica.

The main activities of the subsidiaries are described below:

#### *(a) Qualitas Compañía de Seguros, S. A. de C. V. (Qualitas Mexico)-*

The main activity of Qualitas Mexico is to engage, according to Law, in insurance, coinsurance and reinsurance as a property and casualty insurer in the automobile line; it is a 99.99% subsidiary of Qualitas Controladora and was incorporated on December 1, 1993 with a capital stock of \$7,500,000, which was fully paid on the same date. Qualitas Mexico is the holding of Qualitas Compañía de Seguros, S. A. (Qualitas El Salvador) of which it owns 99.99% of its share capital. Qualitas El Salvador is primarily engaged in insurance, coinsurance and reinsurance as a property and casualty insurer in the automobile line in accordance with the Insurance Companies Law and its Regulations, the Commerce Code issued by the Legislature of El Salvador as well as of technical standards, administrative rules, regulations, bulletins and provisions issued by the Financial System Superintendence of such country.

#### *(b) Qualitas Compañía de Seguros, S. A. (Qualitas Costa Rica)-*

Qualitas Costa Rica is mainly engaged in insurance, coinsurance and reinsurance as a property and casualty insurer in the automobile line in accordance to the Law issued by the Legislature of the Insurance Market No.8653 and the Commerce Code Law No.3284 issued by the Legislature of Costa Rica as well as of technical standards, administrative rules, regulations, bulletins and provisions issued by the General Insurance Superintendence of such country; it is a 99.99% subsidiary of Qualitas Controladora and was incorporated on February 28, 2011, with a capital stock of \$54,477,883, which was fully paid on the same date.

#### *(c) Qualitas Financial Services, Inc (Qualitas Financial)-*

Qualitas Financial is primarily engaged in the incorporation, organization and management of business corporations in the US; it is a 100% subsidiary of Qualitas Controladora and was incorporated on August 1, 2013 with a capital stock of \$196,264,500, fully paid on the same date. Qualitas Financial is the 100% holding of Qualitas Insurance Company, Inc. (Qualitas Insurance), which main activity is insurance, coinsurance and reinsurance as a property and casualty insurer in the automobile line of insurance in accordance to the California Department of Insurance, also Qualitas Financial is 100% holding company of Qualitas Premier Insurance Services (Qualitas Insurance Services), which is primarily engaged in management (Translation from Spanish Language Original)

#### *(d) Qualitas Compañía de Seguros, S. A. (Qualitas Perú)-*

Qualitas Perú was acquired during the year 2019 (See note 17), which is mainly engaged in the insurance and reinsurance as a property and casualty insurer in the automobile line of insurance in Perú. Qualitas Perú is subject the regulation issued by the Department of Insurance Banking and AFP of Perú. The Institution acquired 99.99% of Qualitas Peru's voting rights (formerly HDI Seguros, S. A) with a payment amounting to \$99,111,564.

## Credit rating

As of December 31, 2019 and 2018, the Institution and its subsidiaries have a credit rating for both years as follows:

Entity	Rating	Rating Agency
Qualitas Controladora	"BB+"	Standard & Poor's
Qualitas México	"mxAA+"	Standard & Poor's
Qualitas Costa Rica	"BBB+"	Pacific Credit Rating
Qualitas Financial	"BBB-"	Standard & Poor's
Qualitas Perú	"B+"	Pacific Credit Rating

## (2) Authorization, basis of presentation and oversight-

### Authorization

On February 26, 2020, Joaquín Brockman Lozano, Executive President equivalent to Chief Executive Officer, Bernardo Eugenio Risoul Salas, Chief Financial Officer and Juan Daniel Muñoz Juárez, General Accountant, authorized the issuance of accompanying consolidated financial statements and related notes thereto.

In accordance with the General Corporations Law, the provisions of the National Insurance and Bonds Commission (the Commission), and the bylaws of Qualitas Controladora, S. A.B. de C. V., the stockholders, the Board of Directors and the National Banking and Securities Commission (Comisión Nacional Bancaria y de Valores) are empowered to modify the consolidated financial statements after their issuance. The consolidated financial statements will be submitted to the next Stockholders' Meeting for approval.

### Basis of preparation

#### a) Statement of compliance

The accompanying consolidated financial statements have been prepared in accordance with Mexican Accounting Criteria for Insurance Institutions issued by the Commission, in force as of the balance sheet date.

#### b) Use of estimates and judgments

The preparation of the consolidated financial statements requires management to make estimates and assumptions affecting the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates and assumptions.

#### Judgments

Information about judgments made in applying accounting policies that have the most significant effects on the amounts recognized in the financial statements is included in the following notes:

- Note 3b - consolidation: whether the Institution has de facto control over an investee; Assumptions and estimation uncertainties

#### Assumptions and estimation uncertainties

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities in the next financial year is included in the following notes:

- Note 3(n) - Technical reserves: valuation of technical reserves depends on key actuarial assumptions and the quality of the underlying data;
- Note 14 - Measurement of defined benefit obligations: key actuarial assumptions;
- Note 15 - Recognition of deferred tax assets: availability of future taxable profit against which deductible temporary differences and tax losses carried forward can be utilized.

*c) Functional and reporting currency*

The aforementioned consolidated financial statements are presented in Mexican pesos (reporting currency), according to the following:

- Regarding Qualitas Controladora and Qualitas Mexico the reporting currency is equal to the local currency and its functional currency.
- For Qualitas Costa Rica its local and functional currency is the Colon and its financial statements were translated to Mexican peso, reporting currency, to present the consolidated financial statements.
- For Qualitas Financial its local and functional currency is the Dollar and its financial statements were translated to Mexican peso, reporting currency, to present the consolidated financial statements.
- For Qualitas Perú its local and functional currency is the Peruvian Sol and its financial statements were translated to Mexican peso, reporting currency, to present the consolidated financial statements.

For purposes of the consolidated financial statement disclosure, “pesos” or “\$” means Mexican pesos, and “dollars” or “US\$” means U.S. dollars.

**Oversight**

The Commission is responsible for the inspection and oversight of insurance institutions and carries out a review of the annual consolidated financial statements and other periodic information which institutions are required to prepare.

**(3) Summary of significant accounting policies -**

The accounting policies set out below have been applied consistently in the preparation of the consolidated financial statements, and have been applied consistently by the Institution.

*(a) Recognition of the effects of inflation-*

The accompanying consolidated financial statements have been prepared in accordance with the Accounting Criteria for Insurance Institutions in Mexico in effect as of the balance sheet date, and taking into account that the Institution operates in a non-inflationary economic environment they include the recognition of the effects of inflation on the financial information through December 31, 2007 based on the Mexican National Consumer Price Index (NCPI). Annual and cumulative inflation percentages of the last three years and the indices used to determine inflation, are as follows:

December 31,	NCPI	Inflation	
		Yearly	Cumulative
2019	105.934	2.83%	15.10%
2018	103.020	4.83%	15.69%
2017	98.273	6.77%	12.72%

*(b) Principles of consolidation-*

The consolidated financial statements include those of Qualitas Controladora, S. A. B. de C. V. and those of its subsidiaries which it controls. All significant inter-company balances and transactions have been eliminated in consolidation. The consolidation was based on the audited financial statements (except for Qualitas Financial) of the issuing companies as of December 31, 2019 and 2018, which have been prepared in accordance with the Accounting Criteria for Insurance Institutions in Mexico established by the Commission and the Mexican Financial Reporting Standards (FRS) issued by the Mexican Board of Financial Reporting Standards (Consejo Mexicano de Normas de Información Financiera, A. C. or CINIF from its Spanish acronym) (See note 20).

*(c) Translation of foreign currency financial statements-*

The financial statements of foreign operations are translated into the reporting currency by initially determining if the functional currency and the local currency of the foreign operations are different and then translating the functional currency to the reporting currency, using the historical exchange rate and/or the exchange rate at year end, and the inflation index of the country of origin when the foreign operation is located in an inflationary economy.

***(d) Investment in securities-***

The Commission regulates the basis on which the Institution makes investments, for which an accounting and valuation criteria has been established, which classifies the investments according to the management intention on ownership, as follows:

**Securities for trading purposes -**

Trading securities are debt or equity securities bought and held by the Institution to meet claims and operating expenses, so from the moment an investment is made there is an intention to trade them shortly, and in the case of debt securities on dates prior to maturity.

Debt securities are initially recorded at acquisition cost and accrual yield recognition (interest, coupons or equivalents) is calculated by applying effective interest method. Interests are recorded on the income statement when earned. Traded debt securities are stated at fair value using market prices provided by independent price vendor, or by specialized official publications on international markets. When quotation is not available it could be used the acquisition cost as an indexed price for valuation.

Equity securities are recorded at acquisition cost and valued similarly to traded debt securities. Where there is no market value, the lower of the issuer's book value or acquisition cost shall be considered.

The valuation effects of debt and equity securities are recognized on the income statement in "Comprehensive financial results" under "Investment securities valuation".

On the date of its sale, the difference between the selling price and the carrying value of the securities will be recognized on the income statement. The sold securities' valuation result recognized on the income statement is reclassified to "Comprehensive financial result for the sale of investments" in the income statement, on the date of the sale.

At the acquisition date, transaction costs related to debt securities and equity are recorded on the income statement.

**Available-for-sale securities-**

These are those financial assets for which management has an intention other than an investment for trading purposes or to be held to maturity from the time of investment, and it is intended to trade them in the medium term and in the case of debt instruments on dates prior to maturity, in order to obtain gains based on the changes in market value and not only through inherent returns.

Debt securities are recorded at acquisition cost, interest yield recognition (interest, coupons or equivalents) and valuation methodologies are the same than those applied to trading debt securities, including yield earned on the income statement, however valuation effect is recorded on stockholders' equity under "Surplus from valuation" as long as such financial instruments are neither sold or transferred to a different category. At the time of sale, the effects previously recorded in equity, shall be recognized on the income statement.

Equity instruments are recorded at acquisition cost. Investments in quoted shares are stated at fair value based on market prices released by independent price vendors, in the case where no market value is available, is considered the book value of the issuer. The valuation effects of equity instruments are recorded in the caption "Surplus from investment valuation" in stockholders' equity.

At the acquisition date, transaction costs related to debt securities and equity are recorded as part of the investment.

**Transfers between categories-**

Transfers between financial asset categories are permissible only when management's original intention for holding the financial asset is affected by changes in the Institution's financial capacity or a change in circumstances requiring modifying the original intent.

Only securities classified as available-for-sale may be transferred.

Transfer of categories of financial instruments for trading purposes is not allowed, except in case a financial instrument is in a market that, due to unusual circumstances outside the control of the Institution, ceases to be active and loses the characteristic of liquidity. This instrument may be transferred to financial instruments available-for-sale (debt or equity financial instruments).

**Unrealized valuation results-**

The Institution shall not capitalize neither distribute profits from the valuation of any of the investments in securities until it is converted into cash.



### Repurchase operations-

The repurchase operations are presented in a separate line item on the balance sheet. They are initially recorded at the agreed-upon price and valued at amortized cost, through the recognition of the premium in income of the year as accrued, following the effective interest method; financial assets received as collateral are recorded in memorandum accounts.

### Impairment-

The Institution assesses at each balance sheet date whether there is objective evidence that a security is impaired, with the objective and non-temporary evidence that a financial instrument has impaired in value is determined and recognized a corresponding loss.

### *(e) Cash and cash equivalents-*

Cash and cash equivalents include bank deposits in local currency and dollars. At the balance sheet date, interest earned and currency translation gains/losses are presented on the income statement as part of comprehensive financial result.

Checks that have not been charged after two business days after deposited, and those that have been returned, must be reclassified to sundry debtors. Forty-five days after the checks were recorded in sundry debtors and have not been collected or recovered should be written off affecting results from the operations of the year. Checks issued prior to date of the financial statements that have not been delivered to the beneficiaries, must be reclassified as a part of cash and cash equivalents without impacting the accounting records as a results of checks issuance.

### *(f) Debtors-*

#### *Premiums receivable-*

Premiums receivable represents uncollected premiums with an aging lower than the term established in agreement or under 45-days aging according to the provisions of the Commission. When this status is exceeded, they are written off against the results of the year, except for premiums receivable from Federal Public Administration offices or entities, which are reclassified to "Receivables from agencies and public administration entities", if supported by a national public tender by these entities that signed, for purposes of the tender, and there is in place an agreement with the Federal Government supported in the Federal Expense Budget for the corresponding fiscal year.

#### *Loans to officers and employees, loans, credits or financing granted and other receivables-*

Management conducts an analysis on recoverability on loans to officers and employees, as well as on accounts receivable from identified debtors in which at inception maturity is agreed to be longer than a period of 90 calendar days, accounting for an allowance for doubtful accounts when needed.

In the case of accounts receivable not included in the preceding paragraph, an allowance for doubtful accounts is provided for the full amount, considering the following criteria: For unidentified debtors, right after 60 calendar days of being recorded, and in the case of identified debtors, right after 90 calendar days of being recorded.

The commercial loan portfolio is rated quarterly, monthly when it is comprised by mortgage loan, by applying a methodology that considers the probability of default, the severity of the loss and exposure to default, and recognizing the effect on the reserve in income of the year under "Comprehensive financing result".

The Commission may order the creation of preventive reserves from credit risk, in addition to those referred- to in the above paragraph, for the outstanding balance in the following cases:

- I. When the corresponding credits files have no or there is no documentation considered necessary according to the regulation in force, to exercise collection rights. This reserve is only released when the Institution addresses the deficiencies observed.
- II. When a report issued by a credit information company on the history of the borrower has not been obtained (except loans to officers and employees, when the loan payments are received through discounts to salary), this reserve is canceled three months after the required report is obtained.

### *(g) Derecognition-*

The Institution derecognizes a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Institution neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

*(h) Property, furniture and equipment-*

The Institution's property is stated at acquisition cost and restated based on independent appraisals. Appraisals are required to be made annually. The property valuation increase or decrease is recorded in the "Valuation surplus" caption in equity and at the moment of the property sale such effect is recycled to the income statement.

Depreciation on property is calculated based on the remaining useful life of such assets, considering the restated value of constructions as determined by the latest appraisals performed.

Furniture and equipment are recorded at acquisition cost, and through December 31, 2007, were adjusted for inflation using the inflation index of the country of origin of the assets, and the variances in the exchange rate against the Mexican peso.

Depreciation of furniture and equipment is calculated on the straight-line method over the estimated useful lives of the assets as determined by the Institution's management and determined by independent experts. The annual depreciation rates of the principal asset classes are as follows:

	<b>Rates</b>
Property	1.25 to 3.5%
Transportation equipment	25%
Office furniture and equipment	10%
Computer equipment	30%
Other	25%

Leasehold improvements are amortized over the useful life of the improvement or the related contract term, whichever is shorter.

Minor repairs and maintenance costs are expensed as incurred.

*(i) Permanent Investments-*

The other permanent investments where the Institution holds between 1% and 16.67% of share in equity were carried at cost and, through December 31, 2007, adjusted for inflation by applying NCPI factors.

*(j) Goodwill-*

Goodwill represents the future financial benefits arising from other acquired assets that are not individually identifiable or separately recognizable. Goodwill is subject to impairment tests at the end of the reporting period and when there is an indication of impairment.

*(k) Intangible assets-*

Intangible assets with definite useful life include mainly payments for the use of computer software licenses. The factors about the useful life are the expected use of the asset by the Institution and the typical life cycle of the software. These assets are recorded at acquisition cost and are amortized straight line over their estimated useful lives.

*(l) Prepayments-*

Mainly include prepayments for the purchase of services that are received after the date of the balance sheet and in the ordinary course of operations.

*(m) Other assets-*

Other assets include mainly unrealized salvage inventory, prepayments, prepaid taxes, deferred income tax and deferred employee statutory profit sharing.

*(n) Technical reserves-*

The Institution constitutes and assesses the technical reserves established in the Law, in accordance with the general provisions issued by the Commission in Title 5 of the Provisions for Insurance and Bonds Institutions (the Provision or CUSF from its Spanish acronym).

The technical reserves are established and valued in relation to all insurance and reinsurance obligations that the Institution has assumed against the insured and beneficiaries of insurance and reinsurance contracts, the administration expenses, as well as the acquisition expenses assumed in relation thereto.

To establish and assess the technical reserves, actuarial methods based on the application of actuarial practice standards as dictated by the Commission through general provisions, will be used, and considering the information available in the financial markets, as well as the information available on technical insurance and reinsurance risks. The valuation of these reserves is assessed by an independent actuary and registered with the Commission.

For the technical reserves related catastrophic risk insurance and other reserves determined by the Commission according to the Law, the actuarial methods for establishment and valuation used by the Institution were determined by the Commission through general provisions.

The most important aspects to determine and account for the technical reserves are mentioned below.

### **Reserve for current risks -**

The institutions registered with the Commission the technical notes and the actuarial methods used for creating and valuing the current risk reserve.

The purpose of this reserve is cover the expected value of future obligations (best estimate), from the payment of claims, benefits, guaranteed securities, dividends, acquisition and administration expenses, as well as any other future obligation derived from the insurance contracts, plus a risk margin.

The best estimate will be equal to the expected value of the future flows, considering income and expenses, of obligations, understood as the weighted average by probability of these flows, considering the time value of money based on the market-risk-free interest rate curves for each currency or monetary unit provided by the independent price vendor, as of the valuation date. The hypothesis and procedures with which the future flows of obligations are determined, based on which the better estimate will be obtained, were defined by the Institution in the method submitted for the calculation of the best estimate.

For purposes of calculating the future flows of revenues, the premiums that upon valuation are past-due and outstanding are not considered, neither the fractional payments accounted for in "Premium receivable" in the balance sheet.

### **Multiannual insurance -**

In the case of multiannual policies, the current risk reserve is the best estimate of the future obligations of the current year, plus the rate premiums corresponding to future accumulated annuities with the corresponding return, for the time the policy has been in force, plus the risk margin. From premiums corresponding to future annuities the acquisition cost should be subtracted which for accounting purposes need to be recorded in a separate way to the reserve and upon writing insurance policy.

The Institution considers multiannual policies those insurance contracts whose coverage is more than one year, as long as it is not a long-term life insurance or insurance where the future premiums are contingent and it is not expected to be returned when the risk expires.

### **Risk margin-**

This is calculated by determining the net cost of capital corresponding to the Own Admissible Funds required to support the Solvency Capital Requirement (RCS from its Spanish acronym), necessary to meet the Institution's insurance and reinsurance obligations over its duration. For purposes of valuation of the current risk reserve, the RCS of the month closing immediately preceding valuation date is used. If there are relevant increases or decreases in the amount of the Institution's obligations as of the report date, the Institution makes adjustments to this risk margin, which allows to recognize the increase or decrease the margin may have from the situations mentioned. In these cases, the Commission is informed of the adjustment made and the procedures used to make this adjustment.

The risk margin is determined for each type of insurance, taking into consideration term and currency considered in calculating the best estimate of the corresponding insurance obligation.

The net capital cost rate used to calculate the risk margin is 10%, equivalent to the additional interest rate, in relation to the market-risk-free interest rate that an insurance institution would require to cover the capital cost demanded to maintain the amount of Own Admissible Funds supporting the respective RCS.

### **Outstanding claims provision -**

The establishment, increase, valuation and recording of the reserve for outstanding claims provision is made through estimating obligations using the actuarial methods the Institution has registered for such purposes with the Commission.

The purpose of this reserve is to cover the expected value of accidents, benefits, guaranteed values or dividends, once the contingency provided for in the insurance contract occurs, plus a risk margin.

The amount of the reserve for outstanding obligations will be equal to the sum of the best estimate and a risk margin, which are calculated separately and in terms of the provisions of Title 5 of the CUSF.

This reserve includes the following components:

***Outstanding claims provision and other known-amount obligations-***

- These are the outstanding obligations at closing of the period from claims reported, overdue endowments, past due income, guaranteed values and accrued dividends, among others, whose amount payable is determined upon valuation and is not likely to have adjustments in the future. The best estimate, for purposes of establishing this reserve is the amount corresponding to each one of the obligations known upon valuation.

For a future obligation payable in installments, the present value of future payment flows is estimated, discounted by applying market-risk-free interest rate curves for each currency or monetary unit, plus the risk margin calculated according to the provisions in force.

In case of reinsurance ceded operations, the corresponding recovery is recorded simultaneously.

***Reserve for claims incurred but not reported and adjustment expenses-***

- These are the obligations that arise from claims that having occurred as of the valuation date, have yet to be reported or have not been completely reported, as well as the adjustment, salvage and recovery expenses. The reserve upon valuation is determined as the best estimate of future obligations, brought to the present value using discount rates corresponding to the market-risk-free interest rate curves for each currency or monetary unit, plus the risk margin calculated according to the provisions in force. In case of reinsurance ceded operations, the corresponding recovery is recorded simultaneously.
- For purposes of calculating the reserve, a claim is defined as not having been completely reported when having occurred on dates prior to valuation of such claim, future claims or adjustments in addition to the estimates initially made, may derive.

***Risk margin-***

This is calculated by determining the net capital cost corresponding to the Own Admissible Funds required to support the Solvency Capital Requirement (SCR), necessary to meet the insurance and reinsurance obligations over its duration. For purposes of valuation of the outstanding claims provision, the SCR of the month closing immediately preceding the valuation date is used. If there are relevant increase or decrease in the amount of the Institution's obligations as of the report date, the Institution makes adjustments to this risk margin, which allows to recognize the increase or decrease the margin may have from the situations mentioned. In these cases, the Commission is apprised of the adjustment made and the procedures used to make this adjustment.

The risk margin is determined for each type of insurance, taking into consideration term and currency considered in calculating the best estimate of the corresponding insurance obligation.

The net capital cost rate used to calculate the risk margin is 10%, equivalent to the additional interest rate, in relation to the market risk free interest rate that an insurance institution would require to cover the capital cost demanded to maintain the amount of Own Admissible Funds supporting the respective SCR.

***Reserve for outstanding obligations from contingent dividends-***

This reserve corresponds to dividends that do not yet constitute actual or overdue obligations, but that the Institution estimates to pay in the future for the distribution obligations of the profits provided in the insurance contracts, from the favorable behavior of the risks, returns or expenses during the accrued duration period of the policies in force, the best estimate is determined by applying the method registered with the Commission. This methodology considers the repayment of a percentage of the premium collected through a dividend by claims, establishing the formula in its technical note for cars and vans of personal use up to 2 ½ tons, which considers a return factor (assigned by volume of premiums) on the difference resulting from subtracting the total claims to the net premium earned less expenses.

*(o) Accruals-*

Based on management estimates, the Institution recognizes accruals for present obligations where the transfer of assets or the rendering of services is virtually inevitable and arises as a consequence of past events, mainly acquisition costs, operating expenses and employee benefits.

*(p) Employee benefits-***Short-term direct benefits**

Short-term direct employee benefits are recognized in income of the period in which the services rendered are accrued. A liability is recognized for the amount expected to be paid if the Institution has a legal or assumed obligation to pay this amount as a result of past services provided and the obligation can be reasonably estimated.

**Long-term direct benefits**

The Institution's net obligation in relation to direct long-term benefits (except for deferred Employee Statutory Profit Sharing (ESPS) - see subsection (r) Income taxes and employee statutory profit sharing), and which the Institution is expected to pay at least twelve months after the date of the most recent balance sheet presented, is the amount of future benefits that employees have obtained in exchange for their service in the current and previous periods. This benefit is discounted to its present value. Remeasurements are recognized in income in the period in which they are accrued.

**Termination benefits**

A liability is recognized for termination benefits along with a cost or expense when the Institution has no realistic alternative other than to make the corresponding payments or when the offer of these benefits cannot be withdrawn or when the conditions that require the recognition of restructuring costs are met, whichever occurs first. If benefits are not expected to be settled wholly within twelve months after the date of the most recent balance sheet presented, then they are discounted.

**Post-Employment Benefits***Defined benefit plans*

The Institution's net obligation in relation to defined benefit plans for pension, seniority premium and legal compensation benefits, is calculated separately for each plan, estimating the amount of future benefits that employees have earned in the current and prior periods, and discounting this amount to its present value.

The obligations for defined benefit plans are calculated annually by actuaries using the projected unit credit method. When the calculation results in a possible asset for the Institution, the recognized asset is limited to the present value of the economic benefits available in the form of future refunds of the plan or reductions in future contributions thereto. To calculate the present value of economic benefits, any minimum financing requirement should be considered.

The labor cost of current service, which represents the periodic cost of employee benefits for having completed one more year of working life based on the benefit plans, is recognized in operating expenses. The Institution determines the net interest income on the net defined benefit liability for the period by applying the discount rate used to measure the defined benefit obligation at the beginning of the annual period to the net defined benefit liability, taking into account any changes in the net defined benefit liability during the period as a result of estimates of contributions and benefit payments. Net interest is recognized on the Consolidated Statement of income.

Modifications to the plans that affect past service cost are recognized in income immediately in the year the modification occurs, with no possibility of deferral in subsequent years. Furthermore, the effects of events of liquidation or reduction of obligations in the period that significantly reduce future service cost and/or significantly reduce the population eligible for benefits, are recognized in income of the period.

Remeasurements (formerly actuarial gains and losses), resulting from differences between the projected and actual actuarial assumptions at the end of the period, are recognized when incurred as part of comprehensive income within stockholder's equity.

*(q) Loss funds under management-*

It is related to the recorded amount of funds received for the payment of claims.



*(r) Income Tax and ESPS-*

IT and ESPS payable for the year are determined in conformity with the tax regulations in effect.

Deferred IT and ESPS are accounted for under the asset and liability method. Deferred taxes and ESPS assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases, and in the case of IT, for operating loss carryforwards and other recoverable tax credits. Deferred tax and ESPS assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax and ESPS assets and liabilities of a change in tax rates is recognized on the consolidated statement of comprehensive income in the period that includes the enactment date.

Current and deferred income taxes and ESPS are presented and classified in the results of operations of the period, except those arising from a transaction that is recognized directly in stockholders' equity.

*(s) Cumulative currency translation adjustment-*

Represent the difference resulting from the translation of the functional currency of foreign operations into the reporting currency.

*(t) Revenue recognition-**Insurance and reinsurance premium revenues -*

Revenues from these operations are recorded based on the premiums corresponding to the policies contracted, plus reinsurance premiums taken minus the premiums in reinsurance ceded.

The insurance premiums or the corresponding fraction, originated by the aforementioned operations that have not been paid by the insured within the term stipulated by the Law, are automatically canceled, releasing the current risk reserve and in the case of rehabilitation, the reserve is reconstituted as of the month in which the insurance is valid again.

*Salvage revenues-*

For accounting purposes, salvage revenues are recognized as an asset and a decrease in the cost of claims when determined, and are recorded at estimated realizable value.

*Profit sharing on reinsurance transactions-*

Profit sharing on reinsurance ceded is recorded as revenue based on the terms stipulated by the agreements included in the respective reinsurance contracts, as technical results thereof are determined.

*Policy rights and premium surcharges-*

Revenues related to policy rights are related to the recovery of costs of issuing the policy and are recorded on income statement as earned.

Revenues from premium surcharges is related to financing policies with periodic installments, which are deferred during policy term.

*Service revenues-*

The service revenues are recorded as earned.

*(u) Reinsurance-**Current account*

The transactions originated by the reinsurance contracts, both ceded and taken, issued by the Institution, are presented under "Current Account" in the balance sheet. For presentation purposes the net credit balances by reinsurer are reclassified to the corresponding liability.

*Reinsurance taken*

The transactions derived from reinsurance acceptances are accounted for based on the account statements received from the cedants, which are generally formulated monthly therefore the corresponding premiums, claims, commissions, etc., are recorded in the following month.

The CFR includes finance income and expense, finance income and expense include:

- interest income;
- Premium surcharges;
- dividend income;
- the net gain or loss for valuation of the investment in financial instruments;
- the net gain or loss for sale of the investment in financial instruments;
- the foreign currency gain or loss on financial assets and financial liabilities;
- preventive reserves from credit risk for loans and recoverable reinsurance.

*Reinsurance ceded*

The Institution limits the amount of its liability for risks assumed through the distribution with reinsurers, through excess of loss and facultative contracts, transferring a portion of the premium to these reinsurers.

The Institution has a limited retention capacity in the property and casualty (automobile insurance) and contracts excess loss coverage, which basically covers as a property.

*Recoverable reinsurance*

The Institution records the reinsurer's share in current risks and claims incurred but not reported and adjustment expenses, as well as the expected amount of future obligations from reported claims.

The Institution's management determines the estimate of the recoverable amounts for the share of reinsurers in the reserves mentioned in the above paragraph, considering the temporary difference between the reinsurance recovery and the direct payments and the probability of recovery, as well as the counterpart's expected losses. The calculation methodologies for this estimate are registered with the Commission, and the effect is recognized on the income statement under "Comprehensive financial result".

According to the provisions of the Commission, the recoverable amounts from reinsurance contracts with counterparts with no authorized registration, are not likely to cover the Investment Base, nor could they be part of the Own Admissible Funds (Fondos Propios Admisibles or FOPA for its Spanish acronym).

*(v) Net acquisition cost-*

This line item includes mainly the agent commissions that are recognized in income upon issuing the policies, additional compensation to agents and other acquisition expenses, and is decreased by the reinsurance ceded commission. The payment to agents is made when the premiums are collected.

*(w) Business concentration-*

The Institution performs transactions with a large number of clients, with no significant concentration with any of them in particular.

*(x) Comprehensive financial result (CFR)-*

The CFR includes finance income and expense, finance income and expense include:

- interest income;
- Premium surcharges;
- dividend income;
- the net gain or loss for valuation of the investment in financial instruments;
- the net gain or loss for sale of the investment in financial instruments;
- the foreign currency gain or loss on financial assets and financial liabilities;
- preventive reserves from credit risk for loans and recoverable reinsurance.

Interest income or expense is recognized using the effective interest rate method. Dividend income is recognized in income on the date on which the Institution's right to receive payment is established.

The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument to:

- the gross carrying amount of the financial asset.

In calculating interest income and expense, the effective interest rate is applied to the gross carrying amount of the asset (when the asset is not credit-impaired) or to the amortized cost of the liability. However, for financial assets that have become credit-impaired subsequent to initial recognition, interest income is calculated by applying the effective interest rate to the amortized cost of the financial asset. If the asset is no longer credit-impaired, then the calculation of interest income reverts to the gross basis.

Transactions in foreign currency are recorded at the exchange rate prevailing on the date of execution or settlement. Monetary assets and liabilities denominated in foreign currency are translated at the exchange rate in force at the balance sheet. Exchange differences arising from assets and liabilities denominated in foreign currencies are reported on the statement of income.

#### *(y) Contingencies-*

Liabilities for loss contingencies are recorded when it is probable that a liability has been incurred and the amount thereof can be reasonably estimated. When a reasonable estimation cannot be made, qualitative disclosure is provided in the notes to the financial statements. Contingent revenues, earnings or assets are not recognized until their realization is assured.

#### *(z) Risk management-*

As part of the corporate governance system, the Institution has established the risk management system, which includes the definition and categorization of the risks the Institution might be exposed, taking in consideration, at least the following:

- I. Underwriting insurance risk- shows the risk arising from the underwriting, taking into account the claims covered and the operating processes linked to its management and, depending on the type of insurance, considers the expense management, expiration, conservation, withdraws, premium risk as well as extreme events.
- II. Market risk – shows the potential loss due to changes in risk factors that influence the value of assets and liabilities, such as interest rates, exchange rates, price indexes, among others.
- III. Assets and liabilities mismatch risk - shows the potential loss resulting from the lack of structural correspondence between assets and liabilities, due to the fact that a position can not be covered by establishing an equivalent opposite position, and considers the duration, currency, interest rate, exchange rates, price indexes, among others.
- IV. Liquidity risk - shows the potential loss from the early or forced sale of assets at unusual discounts to meet obligations, or from the fact that a position can not be appropriately disposed of or acquired.
- V. Credit risk - shows the potential loss arising from non-collection or the solvency of counterparties and debtors impairment over operations carried out by the Institution, including the guarantees granted. This risk considers the potential loss arising from non-compliance with contracts intended to reduce risk, such as reinsurance contracts, as well as accounts receivable from intermediaries and other credit risks that can not be estimated with respect to the level of the risk-free interest rate.
- VI. Concentration risk - shows the potential losses associated with an inadequate diversification of assets and liabilities, and that is derived from exposures caused by credit, market, underwriting and liquidity risks, or by the combination or interaction of several of them, by counterpart, by type of asset, area of economic activity or geographical area.
- VII. Operational risk - shows the potential loss due to deficiencies or failures in the operating processes, in information technology, in human resources, or any other adverse external event related to the operation of the Institution such as legal risk, strategic risk and reputational risk, among others.

*Risk management policies*

The Board of Directors of the Institution has the general responsibility for the establishment and supervision of comprehensive risk management policies. The Board of Directors has implemented a comprehensive risk management system that is part of the organizational structure of the Institution, which is integrated to the decision-making processes and is supported by the internal control system designating a specific area of the Institution that is responsible of designing, implementing and monitoring the system of comprehensive risk management (Risk management area).

The institution's risk management policies are established to identify and analyze the risks faced by the Institution, establish adequate risk limits and controls, and monitor risks and compliance with limits. Risk management policies and systems are reviewed periodically to reflect changes in market conditions and the Institution's activities.

The purposes of the Risk Management Area are:

- I. Monitor, manage, measure, control, mitigate, and report on the risks to which the Institution is exposed, including those that are not perfectly quantifiable.
- II. Monitor that the performance of the Institution's operations is in accordance with the comprehensive risk management's limits, objectives, policies and procedures approved by the Board of Directors.

*(aa) Specific accounting criteria-*

The Institution shall observe, except when otherwise stated by the Commission, the specific accounting criteria included in the provisions and Mexican Financial Reporting Standards (FRS) issued by the Mexican Board of Financial Reporting Standards (Consejo Mexicano de Normas de Información Financiera, A. C. or CINIF) regarding accounting matters not considered in the Accounting Criteria as long as the following is met:

- i. Are effective and in force;
- ii. Early adoption has not been taken
- iii. Do not contradict the general bases of the accounting criteria, and
- iv. There is not statement by the Commission regarding clarifications to the specific accounting criteria included in the FRS, or regarding scope-out, among others.

*(ab) Hierarchy-*

In cases where insurance institutions consider that there is no accounting criterion applicable to any of the operation they carry out, issued by the CINIF or the Commission, they will apply the hierarchy bases provided in FRS A-8, considering what is mentioned below:

- I That in no case shall its application contravene the general concepts established in the accounting criteria for insurance institutions in Mexico as issued by the Commission.
- II That the rules that have been applied in the hierarchy process will be substituted, when a specific accounting criterion is issued by the Commission, or an FRS, on the subject in which said process was applied.

In case of following the hierarchy process, the Commission must be informed on the accounting standard that has been adopted, as well as its application base and the source used. In addition, the corresponding disclosures must be carried out in accordance with the regulations in force.

#### (4) Foreign currency exposure-

Monetary assets and liabilities denominated in dollars translated into the reporting currency, as of December 31, 2019 and 2018, are presented below:

	Mexican pesos	
	2019	2018
Assets	\$ 4,573,328,327	3,540,964,851
Liabilities	(2,873,212,750)	(2,491,480,172)
<b>Net assets</b>	<b>\$ 1,700,115,577</b>	<b>1,049,484,679</b>

As of December 31, 2019 and 2018, foreign exchange gain amounted to \$7,463,558 and \$25,067,265, respectively.

The exchange rates used in the various translation processes to the reporting currency at December 31, 2019 and 2018 were as follows:

Country of origin	Currency	Year-end exchange rate		Average exchange rate	
		2019	2018	2019	2018
United States of America and El Salvador	Dollars	\$ 18.8642	19.6512	19.3275	19.2524
Peru (Soles to dollars)	Sol	3.3140	n/a	3.3387	n/a
Costa Rica (Colones to dollars)	Colon	570.09	604.39	583.60	575.06

At December 31, 2019 and 2018, the Institution did not have foreign exchange hedging instruments.

#### (5) Investments-

At December 31, 2019 and 2018, the investment portfolio includes financial instruments classified as held for trading, which terms range between 2 days to 24 years and 2 days to 29 years, respectively. At December 31, 2019, the term of the securities available for sale was 10 years.

At December 31, 2019 and 2018, interest rates applied to financial instruments held for trading purposes portfolio range between 2.05% to 10.90% and 4.48% to 16.76%, respectively. At December 31, 2019, the interest rates to financial instruments of the securities available was 7.30%.

At December 31, 2019, there are restrictions regarding the availability of financial instruments for \$ 36,524, due to instructions from a regulatory entity derived from an insurance contract claim.

At December 31, 2019 and 2018, financial instruments are described in the following page.



	2019				2018			
	Amount	Accrued interest	Increase (decrease) in valuation	Total	Amount	Accrued interest	Increase (decrease) in valuation	Total
<b>Debt securities:</b>								
<b>Government securities:</b>								
For trading purposes								
BANOBRA	\$ 5,477,658,261	1,440,299	3,828,002	5,482,926,562	2,876,209,307	1,419,138	52,230,700	2,929,859,145
BACMEXT	224,999,574	1,014,124	140,858	226,154,556	804,452,995	1,038,333	5,091	805,496,419
NAFIN	4,604,849,500	-	2,617,978	4,607,467,478	3,597,838,694	482,459	56,036	3,598,377,189
CETES	-	-	-	-	210,341,939	-	4,147,194	214,489,133
SHF	2,551,568,827	1,426,940	1,923,015	2,554,918,782	2,282,223,850	965,961	(171,138)	2,283,018,673
BONDES	728,213,235	2,496,562	973,054	731,682,851	928,214,964	3,319,926	(1,546,024)	929,988,866
BPA	-	-	-	-	70,064,105	667,489	(165,061)	70,566,533
BNCEB56	43,473,964	642,129	1,012,664	45,128,757	45,287,664	668,918	(1,568,063)	44,388,519
BPA182	20,172,278	465,667	(21,961)	20,615,984	-	-	-	-
BPAG91	19,889,982	138,783	82,698	20,111,463	-	-	-	-
CETES	759,642,500	-	14,188,560	773,831,060	-	-	-	-
NAFIA24	35,508,499	180,919	(214,664)	35,474,754	-	-	-	-
NAFR	281,394,000	1,203,368	(61,905)	282,535,463	-	-	-	-
UDIBONO	99,839,490	118,417	2,646,532	102,604,439	-	-	-	-
EUROSV2032	3,672,860	-	-	3,672,860	-	-	-	-
NOTES SV	-	-	-	-	11,283,719	-	-	11,283,719
	14,850,882,970	9,127,208	27,114,831	14,887,125,009	10,825,917,237	8,562,224	52,988,735	10,887,468,196
Available-for-sale securities								
NAFF	200,000,000	6,952,000	8,548,624	215,500,624	-	-	-	-
US GOVERNMENT BONDS	1,761,300,517	22,018,396	19,089,323	1,802,408,236	1,466,423,600	75,203,014	(20,538,599)	1,521,088,015
	1,961,300,517	28,970,396	27,637,947	2,017,908,860	1,466,423,600	75,203,014	(20,538,599)	1,521,088,015
	\$ 16,812,183,487	38,097,604	54,752,778	16,905,033,869	12,292,340,837	83,765,238	32,450,136	12,408,556,211
<b>Private companies securities known rate:</b>								
For trading purposes								
Financial sector	\$ 5,537,030,012	25,080,620	2,420,728	5,564,531,360	3,979,210,645	16,597,753	(59,896,432)	3,935,911,966
Non-financial sector	2,238,092,841	11,478,637	(294,233,488)	1,955,337,990	2,975,611,334	14,494,358	(43,222,542)	2,946,883,150
	7,775,122,853	36,559,257	(291,812,760)	7,519,869,350	6,954,821,979	31,092,111	(103,118,974)	6,882,795,116
Available-for-sale securities								
Non-financial sector	527,793,420	7,639,387	11,662,446	547,095,253	287,840,264	-	-	287,840,264
	\$ 8,302,916,273	36,559,257	(291,812,760)	8,066,964,603	7,242,662,243	31,092,111	(103,118,974)	7,170,635,380
<b>Foreign securities:</b>								
For trading purposes								
Investment in foreign securities	\$ 324,187,053	-	189,337,285	513,524,338	166,207,260	-	106,240,009	272,447,269
<b>Equity securities:</b>								
<b>Private companies securities, variable income:</b>								
For trading purposes								
Financial sector	\$ 3,664,913,440	-	176,746,770	3,841,660,210	3,979,986,418	-	(54,187,660)	3,925,798,758
Non-financial sector	220,621,404	-	92,270,892	312,892,296	360,368,520	-	114,833,082	475,201,602
	3,885,534,844	-	269,017,662	4,154,552,506	4,340,354,938	-	60,645,422	4,401,000,360
Available-for-sale securities								
Non-financial sector	85,226,611	-	9,361,636	94,588,247	83,970,174	-	(8,139,951)	75,830,223
	\$ 3,970,761,455	-	278,379,298	4,249,140,753	4,424,325,112	-	52,505,471	4,476,830,583
<b>Total accrued interests</b>	<b>\$ 74,656,861</b>				<b>114,857,349</b>			
<b>Total valuation increase, net</b>			<b>\$ 230,656,601</b>				<b>88,076,642</b>	
<b>Repurchase agreements:</b>								
BONDES	\$ 617,272,499				437,377,572			
BANOBRA	-				850,749,436			
BPAG28	-				513,263			
BPAG91	12,084,152				1,776,322,290			
UDIBONO	-				316,545,623			
BMULTIV	-				19,605,714			
BACOMER	-				63,839,848			
CEDEVIS	711,119				-			
FEFA	2,011,001				-			
123LCB	9,948,297				-			
PEMEX	4,096,048				-			
BONDS	2,814,299				-			
CETELM	57,419,938				-			
CETES	222,292,194				-			
BPA182	-				100,000,562			
	\$ 928,649,547				3,564,954,308			

## (6) Loans portfolio-

At December 31, 2019 and 2018, the current loans portfolio is comprised as follows:

		2019	2018
Mortgage	\$	59,796,382	7,799,377
Unsecured		87,385,785	65,006,560
Discount and rediscount		147,649,722	220,020,929
Accrued interest		85,125	135,540
	<b>\$</b>	<b>294,917,014</b>	<b>292,962,406</b>

At December 31, 2019 and 2018, the Institution has \$31,103,559 (\$3,239,141 related to mortgage loans and \$27,864,418 related to unsecured loans) and \$38,234,471 (\$3,239,141 related to mortgage loans and \$34,995,330 related to unsecured loans) of past-due portfolio. Also holds \$37,317,078 and \$42,680,455 as an allowance for loan losses, respectively.

At December 31, 2019 and 2018, unsecured loans are as follows:

		2019	2018
Autofinanciamiento de Automóviles Monterrey, S. A. de C. V.	\$	9,312,372	16,500,000
Rosas Abarca y Asociados, S. C.		5,000,000	2,154,628
Servicios de Intermediación, S. A. de C. V.		3,752,082	-
Consultoria Gaysa		3,083,333	-
Cargo Asesores, S. A. de C. V.		2,000,000	-
Dynamic Network Insurance		532,810	1,518,321
Other		63,705,188	44,833,611
	<b>\$</b>	<b>87,385,785</b>	<b>65,006,560</b>

At December 31, 2019 and 2018, discount and rediscount loans are analyzed as follows:

		2019	2018
Promotora Sku, S. A. P. I. de C. V. SOFOM E.N.R.	\$	78,101,110	117,194,544
Firma Car, S. A. P. I. de C. V.		49,298,612	45,493,035
GT Credit, S. A. P. I. de C. V. SOFOM E.N.R.		-	23,333,350
Altum CP, S.A. de C. V.		16,250,000	-
Actinver, S. A. Institución de Banca Múltiple		-	30,000,000
Credicam, S. A. de C. V. SOFOM E.N.R.		4,000,000	4,000,000
	<b>\$</b>	<b>147,649,722</b>	<b>220,020,929</b>

## (7) Property-

At December 31, 2019 and 2018, property is as follows:

		2019	2018
Land	\$	478,857,707	374,999,744
Buildings		473,892,019	411,056,973
Special facilities		55,005,948	55,005,949
		1,007,755,674	841,062,666
Accumulated depreciation		(95,450,083)	(83,229,750)
		912,305,591	757,832,916
Net valuation		814,840,770	722,332,790
<b>Total</b>	<b>\$</b>	<b>1,727,146,361</b>	<b>1,480,165,706</b>

At December 31, 2019 and 2018, the Institution made appraisals of its properties, as a result an increase in their value of \$92,507,980 and \$52,884,941 was recorded, respectively. Depreciation is calculated based on the remaining useful life and the restated value of buildings, determined through the latest appraisals made. The applicable depreciation rate for 2019 ranges between 1.29% and 2.43% (1.49% and 2.70% rate for 2018).

## (8) Accounts receivable-

### Premiums-

At December 31, 2019 and 2018 premiums receivable are as follows:

	2019	2018
Automobile:		
Fleets, financial and other	\$ 19,734,037,634	17,251,498,407
Individual	2,140,183,422	2,710,104,251
Foreign	570,749,562	374,018,500
	22,444,970,618	20,335,621,158
Receivables from agencies public administration and entities of the federal	168,794,249	118,319,870
	<b>\$ 22,613,764,867</b>	<b>20,453,941,028</b>

At December 31, 2019 and 2018 premiums receivable accounts for 36% of total assets in both years.

## (9) Reinsurers-

At December 31, 2019 and 2018, balances payable to reinsurers is analyzed as follows:

	2019		
Institution	Up-to 90 days	More than 180 and up-to 365 days	Total
Axa France IARD	\$ 33,379,471	-	33,379,471
Financial Insurance Company Limited	16,226,371	-	16,226,371
Other	40,294,664		40,294,664
<b>Total</b>	<b>\$ 80,900,506</b>		<b>80,900,506</b>
Percentage	100%		100%

	2018		
Institution	Up-to 90 days	More than 180 and up-to 365 days	Total
Kot Insurance Company A. G	\$ -	36,479,890	36,479,890
Financial Insurance Company Limited	-	30,028,969	30,028,969
Allianz Mexico, S.A.	-	9,629,088	9,629,088
Royal & Sun Alliance Insurance Plc	-	3,419,249	3,419,249
Other		33,967,395	33,967,395
<b>Total</b>	<b>\$ -</b>	<b>113,524,591</b>	<b>113,524,591</b>
Percentage	0%	100%	100%

At December 31, 2019 and 2018, the Institution ceded premiums from its property and casualty in the automobile insurance line amounting to \$205,168,739 and \$311,919,528, respectively.

## (10) Other assets-

### *Furniture and equipment:*

At December 31, 2019 and 2018 furniture and equipment are described as follows:

		2019	2018	Annual depreciation rate
Office furniture and equipment	\$	334,970,151	291,419,687	10%
Computer equipment		983,344,956	877,648,010	30%
Transportation equipment		629,261,669	526,420,823	25%
Other		1,039,741,192	776,569,072	25%
		2,987,317,968	2,472,057,592	
Less accumulated depreciation		1,966,478,611	1,631,788,055	
	\$	<b>1,020,839,357</b>	<b>840,269,537</b>	

### *Other:*

At December 31, 2019 and 2018 this line item is as follows:

		2019	2018
Unrealized salvage inventory	\$	502,096,893	569,031,196
Spare parts inventory		77,118,562	76,298,992
Prepayments		318,926,514	282,714,113
Income tax prepayments		1,179,134,454	1,013,137,779
Deferred income tax (note 15)		1,561,189,876	1,329,837,251
Deferred employee statutory profit sharing (note 15)		391,819,080	445,308,510
	\$	<b>4,030,285,379</b>	<b>3,716,327,841</b>

At December 31, 2019 and 2018, the “Amortizable intangible assets” and “Long live intangible assets” captions, include mainly computer software licenses, amortized at the rate of 33.33% as well as Goodwill from Quálitas Financial and Quálitas Peru acquisitions, respectively.

## (11) Creditors-

At December 31, 2019 and 2018 creditors are as follows:

		2019	2018
Use of facilities	\$	2,669,757,401	2,527,865,252
Agents current account		1,889,100,841	1,579,451,303
Sundry		342,236,652	446,437,935
Amounts retained from adjusters		163,654,683	136,272,973
Accruals		666,420,320	433,656,269
Loss funds under management		20,241,488	7,872,253
	\$	<b>5,751,411,385</b>	<b>5,131,555,985</b>

## (12) Written premiums and premiums issued in advance to the risk period covered -

### *Written premiums*

The value of written premiums from the Institution for the years ended December 31, 2019 and 2018 are as shown below:

		2019	2018
Automobile:			
Fleets, financial and other	\$	24,601,458,233	23,874,687,753
Individual		9,686,258,642	9,057,496,265
Foreign		1,908,724,155	1,562,752,457
	\$	<b>36,196,441,030</b>	<b>34,494,936,475</b>

### Premiums issued in advance to the risk period covered-

At the end of years 2019 and 2018, the Institution issued premiums with a coverage period starting in years 2020 and 2019, respectively. The transactions related to premiums issued in advance to the risk period covered are as follows:

	2019	2018
Premiums issued in advance to the risk period covered:		
Issued	\$ 2,788,220,736	2,364,805,452
Ceded	21,065	8,229,739
Increase in currents risks reserve	\$ 2,286,867,880	1,949,858,135
Agent commissions	109,312,468	84,821,328
Policy rights	103,535,305	86,822,435
Acquisition cost	496,206,199	477,328,966

At December 31, 2019 and 2018 the balances related to premiums issued in advance to the risk period covered are analyzed as follows:

	(Mexican pesos)	
	2019	2018
Premiums receivable	\$ 3,445,751,629	2,883,421,680
Reinsurers current account	21,065	8,229,739
Currents risks reserve	2,286,867,880	1,949,858,135
Premium surcharges	78,719,501	34,080,458
Value added tax to be accrued	475,276,087	397,713,335
Commissions to be accrued	109,312,468	84,821,328
Creditors (Use of facilities)	496,206,199	477,328,966

### (13) Basis of Investment, Solvency Capital Requirement (SCR) and minimum paid in capital-

Quálitas México is subject to the following liquidity and solvency requirements:

**Basis of Investment** - It is the sum of the technical reserves, advanced premiums and funds related to policy dividends management.

**SCR** - It is determined in accordance with the requirements established in the Law and in accordance with the general formula established in the provisions issued by the Commission. The purpose of this requirement is:

- I. To have sufficient patrimonial resources in relation to the risks and responsibilities assumed by the Institution in function of its operations and, in general, of the different risks to which it is exposed;
- II. The development of adequate policies for the selection and underwriting of insurance, as well as for the dispersion of risks with reinsurers in the transfer and acceptance of reinsurance operations;
- III. To have an appropriate level of patrimonial resources, in relation to the financial risks that the Institution assumes, when investing the resources obtained from its operations, and
- IV. The determination of the assumptions and patrimonial resources that the Institution must maintain in order to deal with situations of an exceptional nature that put its solvency or stability at risk, derived both from the particular operation and from market conditions.



Minimum paid-in capital - It is a capital requirement that must be met by the Institution for each operation or line that is authorized (see note 16b).

As the follows presents the coverage of the aforementioned requirements.

Statutory Requirements	Coverage of statutory requirements					
	Surplus (Deficit)			Coverage Index		
	Current year	Prior year (2018)	Prior year (2017)	Current year	Prior year (2018)	Prior year (2017)
Technical reserves <sup>1</sup>	7,722,814,677	5,621,574,857	3,097,214,670	1.22	1.16	1.10
SCR <sup>2</sup>	6,139,186,191	3,468,233,891	2,658,935,790	3.85	2.08	1.90
Minimum capital requirement <sup>3</sup>	7,361,283,295	6,497,947,421	5,805,185,576	139.73	129.50	123.47

<sup>1</sup> Investments that support technical reserves / basis of investment.

<sup>2</sup> FOPA / SCR (unaudited).

<sup>3</sup> The Institution's capital resources computable according to the regulation / Requirement of minimum paid-in capital for each operation and / or line that is authorized.

## (14) Employee benefits-

### a) Short-term direct benefits-

These correspond to cumulative accrued remunerations granted and paid regularly to the employee, such as salaries, vacations, vacation premium and compensations.

### b) Post-employment benefits-

The Institution has a defined benefit pension plan covering employees aged 65 or 60 provided they have 10 or more years of services and reducing 3% of the pension each year in which individual anticipate the normal retirement age, which consists of granting the pensionable salary, which is comprised by the average salary for the plan's purposes over the last 12 months prior to the retirement date, including the year-end bonus, divided by twelve and excluding all other compensation in cash or in kind.

This plan also covers seniority premiums, which are a single payment equivalent to 12 days for each year worked and considering the last salary received and limited to two times the minimum daily wage established by law.

Moreover, this plan also covers termination benefits, which consist of a single payment of three months of integrated salary, plus 20 days for each year worked, based on the last salary earned by the employee.

The related liability and the annual benefit cost are calculated by an independent actuary in accordance with the plan rules, using the projected unit credit method.

Currently, the Institution recognizes benefits (seniority premiums and statutory severance) as required by the pensions plan, which covers all plant and full-time employees. This benefit consists of providing a pension in addition to the pension granted by the Mexican Institute of Social Security, according to the years of service at the Institution. The regular retirement pension shall be a joint lifelong monthly annuity, with a guarantee of 240 payments. These payments shall be paid in arrears and be equivalent to: 0.33% of the pensionable salary for each pensionable year of service, increased by 4.5 years.

There were no contributions and benefits paid from the funds in 2019 and 2018.

The cost components of defined benefits for the year ended December 31, 2019 and 2018 are analyzed bellow:

	Seniority premium		Legal compensation		Pension plan	
	2019	2018	2019	2018	2019	2018
Current Service Cost (CSC)	\$ 3,862,588	1,982,787	28,409,452	23,159,719	18,310,223	7,104,504
Net interest on Defined Benefits net Liability (DBNL)	826,614	573,233	4,340,817	3,802,971	8,343,247	7,188,595
Reclassification of remeasurements of DBNL recognized in comprehensive income	352,926	27,114	3,231,462	1,020,781	(1,051,776)	(849,152)
<b>Defined Benefit Cost</b>	<b>\$ 5,042,128</b>	<b>2,583,134</b>	<b>35,981,731</b>	<b>27,983,471</b>	<b>25,601,694</b>	<b>13,443,947</b>

	Seniority premium		Legal compensation		Pension plan	
	2019	2018	2019	2018	2019	2018
Beginning balance of DBNL remeasurements	\$ 2,169,107	383,046	12,357,370	6,157,005	(23,298,028)	(19,228,933)
Remeasurements generated in the year	6,202,396	1,813,175	7,361,338	7,221,146	27,312,056	(4,918,247)
Reclassification remeasurements recognized in comprehensive income of the year	(352,926)	(27,114)	(3,231,462)	(1,020,781)	1,051,776	849,152
<b>Ending balance of DBNL remeasurements</b>	<b>\$ 8,018,577</b>	<b>2,169,107</b>	<b>16,487,246</b>	<b>12,357,370</b>	<b>5,065,804</b>	<b>(23,298,028)</b>
Beginning balance of DBNL	\$ 9,724,874	7,396,554	60,387,785	56,505,103	101,130,267	92,756,076
Defined benefit cost	5,042,128	2,583,134	35,981,731	27,983,471	25,601,694	13,443,947
Payments charged to DBNL	(2,334,668)	(2,040,875)	(30,173,446)	(30,301,154)	(3,517,572)	(1,000,661)
Effect in comprehensive income	5,849,470	1,786,061	4,129,876	6,200,365	28,363,832	(4,069,095)
<b>Ending balance of DBNL</b>	<b>\$ 18,281,804</b>	<b>9,724,874</b>	<b>70,325,946</b>	<b>60,387,785</b>	<b>151,578,221</b>	<b>101,130,267</b>

The financial position of the defined benefit obligation as of December 31, 2019 and 2018, is detailed as follows:

Defined benefit obligation (DBO)	\$ 30,920,437	21,490,193	70,325,946	60,387,785	207,854,339	153,039,923
Plan assets	(12,638,633)	(11,765,319)	-	-	(56,276,118)	(51,909,656)
<b>Financial position of the obligation</b>	<b>\$ 18,281,804</b>	<b>9,724,874</b>	<b>70,325,946</b>	<b>60,387,785</b>	<b>151,578,221</b>	<b>101,130,267</b>

	2019	2018
Nominal discount rate used in calculating the present value of obligations:		
Seniority premium	7.25%	8.50%
Legal compensation	6.75%	8.00%
Pension plan	7.25%	8.25%
Expected rate of return on plan assets:		
Seniority premium	7.25%	8.00%
Legal compensation	7.25%	8.00%
Nominal increase rate for salaries	4.50%	4.50%
Average remaining service life of the Institution's employees:		
Seniority premium	14 years	14 years
Legal compensation	6 years	6 years
Pension plan	22 years	22 years

## (15) Income tax (IT) and employee statutory profit sharing (ESPS)-

IT Law effective as of January 1, 2014 imposes an IT rate of 30% for 2014 and thereafter.

### a) Income tax

The tax expense is as follows:

	2019	2018
On income statement:		
IT current	\$ 2,096,287,395	1,308,449,960
IT deferred	(162,488,376)	(285,333,640)
	<b>\$ 1,933,799,019</b>	<b>1,023,116,320</b>
On stockholders' equity – IT deferred	\$ 23,765,774	9,580,314

For the years ended December 31, 2019 and 2018, the IT on a current and deferred basis in the consolidated statement of income is shown below:

	2019	2018
Current:		
Quálitas México	\$ 2,055,842,656	1,293,779,517
Quálitas Costa Rica	18,942,145	2,814,473
Quálitas Financial	14,200,262	1,378,874
Other subsidiaries	7,302,332	10,477,095
	2,096,287,395	1,308,449,959
Deferred: Quálitas México	(224,889,197)	(303,727,188)
Quálitas Financial	2,350,849	6,144,268
Other subsidiaries	60,049,972	12,249,281
	(162,488,376)	(285,333,639)
<b>Total</b>	<b>\$ 1,933,799,019</b>	<b>1,023,116,320</b>

Income tax expense attributable to income from continuing operations before income taxes, differed from the amounts computed by applying the Mexican statutory IT rate of 30% to income before income taxes, as a result of the items shown below:

	2019	2018
Computed "expected" tax expense	\$ 2,187,560,411	1,035,353,118
Increase (reduction) resulting from:		
Dividends	(11,126,911)	(3,324,236)
Inflation tax effects, net	(106,368,445)	(102,184,774)
Non-deductible expenses	34,286,532	35,758,328
Other, net	(170,552,568)	57,513,884
<b>IT expense</b>	<b>\$ 1,933,799,019</b>	<b>1,023,116,320</b>

The tax effects of temporary differences that give rise to significant portions of the deferred IT assets and liabilities, at December 31, 2019 and 2018, are as follows:

	2019	2018
Deferred assets:		
Premium surcharges	\$ 261,269,689	256,088,784
Agent commissions	250,163,326	204,117,844
Additional compensation to agents	100,500,000	54,802,998
Use of facilities	799,757,256	758,359,576
ESPS payable	184,595,967	141,603,276
Employee benefits	29,318,081	27,227,625
Provisions	195,276,934	130,096,881
Tax loss carry forward	-	9,633,930
Furniture and equipment	144,645,123	114,526,075
Other	10,174,185	63,222,391
Total deferred assets	1,975,700,561	1,759,679,380
Deferred liabilities:		
Salvage inventory	(150,629,067)	(170,709,358)
Valuation from property	(216,855,085)	(183,469,484)
Valuation from investments	(35,761,892)	37,100,395
ESPS deferred	(117,289,266)	(126,158,284)
Total deferred liabilities	(520,535,310)	(443,236,731)
<b>Deferred tax assets, net</b>	<b>\$ 1,455,165,251</b>	<b>1,316,442,649</b>

As of December 31, 2019 and 2018, the Institution has a net deferred income taxes liability from Activos Jal, amounting to \$106,024,625 and \$13,394,602, respectively, which is mainly coming from the valuation of properties.

**b) ESPS and deferred ESPS**

For the year ended December 31, 2019 and 2018, the ESPS expense is as follows:

	2019	2018
On income statement:		
ESPS	609,363,218	464,927,944
Deferred ESPS	54,661,334	(135,752,517)
	<b>\$ 664,024,552</b>	<b>329,175,427</b>
On stockholders' equity: - Deferred ESPS	\$ (1,171,904)	3,255,359

The ESPS temporary differences that give rise to significant portions of the deferred ESPS assets and liabilities, at December 31, 2019 and 2018 are as follows:

	2019	2018
Deferred assets:		
Premium surcharges	\$ 87,089,896	85,362,928
Agent commissions	-	68,039,281
Additional compensation to agents	-	18,267,666
Use of facilities	266,585,752	252,786,525
Employee benefits	24,018,597	17,124,293
Provisions	65,287,301	43,365,627
Furniture and equipment	48,215,041	38,129,976
Other	19,705,022	16,556,377
Total deferred assets	510,901,609	539,632,673
Deferred liabilities: Salvage inventory	(50,209,688)	(56,903,120)
Valuation from property	(56,952,210)	(53,434,935)
Valuation from investments	(11,920,631)	16,013,892
Total deferred liabilities	(119,082,529)	(94,324,163)
<b>Deferred tax assets, net</b>	<b>\$ 391,819,080</b>	<b>445,308,510</b>

In assessing the realizability of deferred tax assets, management considers whether it is more likely than not that some portion or all of the deferred tax assets will not be realized. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during the periods in which those temporary differences become deductible. Management considers the scheduled reversal of deferred tax liabilities, projected future taxable income, and tax planning strategies in making this assessment.

**(16) Stockholder's equity-**

The main characteristics of stockholders' equity are described below:

**(a) Structure of capital stock-**

At December 31, 2019 and 2018, capital stock is represented by 425,000,000 and 435,000,000, respectively, nominal common issued shares, unique series (Series I) with an updated nominal value of \$5.9664 and a historical nominal value of \$5.6913, which represent the fixed unlimited portion. At December 2019, there are 413,279,364 outstanding shares (422,660,091 at December 31, 2018).

During 2019, the Institution bought 9,380,272 of its own shares for \$55,969,335 which corresponds to their nominal value.

At the Stockholders' Meeting on April 22, 2019, a resolution was passed to increase the share repurchase reserve by \$650,000,000 (as of that date, there was a reserve of \$36,006,770), reaching a maximum of \$700,000,000. The \$50,000,000 to reach this last amount were taken from sale of shares premium.

At the Stockholders' Meeting on April 22, 2019, a resolution was passed to reduce the variable portion of capital stock by \$59,664,176 through the cancellation of 10,000,000 nominal common shares without nominal value expression and that were repurchased by the Institution, the share repurchase reserve at that date was of \$437,941,489.

At the Stockholders' Meeting on January 26, 2018, a resolution was passed to increase the share repurchase reserve by \$350,000,000 for the acquisition of own shares.

At the Stockholders' Meeting on April 18, 2018, a resolution was passed to increase the share repurchase reserve by \$432,733,469 for the acquisition of own shares.

At the Stockholders' Meeting on April 18, 2018, a resolution was passed to reduce the variable portion of capital stock for \$89,496,264 through the cancellation of 15,000,000 nominal common shares without nominal value expression and that were repurchased by the Institution, the share repurchase reserve at that date was of \$ 309,469,974.

At December 31, 2019 and 2018, structure of capital stock is comprised of the following:

	2019		
	Nominal	Revaluation	Total
Capital stock	\$ 2,344,789,201	121,008,075	2,465,797,276
Statutory reserve	604,206,794	9,773,645	613,980,439
Valuation surplus, net	-	287,939,820	287,939,820
Foreign currency translation	136,926,871	-	136,926,871
Retained earnings	4,812,323,619	(93,988,946)	4,718,334,673
Net income	5,354,108,327	-	5,354,108,327
Remeasurement of employee benefits	(17,661,070)	-	(17,661,070)
Non-controlling interest	4,954,853	-	4,954,853
<b>Stockholder's equity</b>	<b>\$ 13,239,648,595</b>	<b>324,732,594</b>	<b>13,564,381,189</b>

	2018		
	Nominal	Revaluation	Total
Capital stock	\$ 2,400,758,536	121,008,075	2,521,766,611
Statutory reserve	420,200,170	9,773,645	429,973,815
Valuation surplus, net	-	164,822,696	164,822,696
Foreign currency translation adjustment on foreign operations	170,955,031	-	170,955,031
Retained earnings	3,471,679,640	(93,988,946)	3,377,690,694
Net income	2,425,508,960	-	2,425,508,960
Remeasurement of employee benefits	5,262,929	-	5,262,929
Non-controlling interest	8,401,858	-	8,401,858
<b>Stockholder's equity</b>	<b>\$ 8,902,767,124</b>	<b>201,615,470</b>	<b>9,104,382,594</b>

At December 31, 2019 and 2018, Paid-in capital includes the amount of \$11,545,094 Mexican pesos, coming from the partial capitalization of real state valuation surplus.

Variable portion of capital stock with right to reimbursement must be lower than paid in capital stock with no right to reimbursement.

According to the Law and the bylaws of the Institution: a) foreign governments or government agencies, and b) credit institutions, mutual insurance companies, brokerage firms, auxiliary credit organizations, asset management companies and broker dealers, cannot not be shareholders of the Institution, directly or through an agent.

The Ministry of Finance and Public Credit (Secretaría de Hacienda y Crédito Público or SHCP) may authorize the participation in the capital of the Institution, to insurers and reinsurers abroad as well as foreign individuals or entities other than those mentioned in the previous paragraph.

**(b) Minimum capital requirement-**

Insurance companies must maintain a minimum capital requirement for each insurance line authorized, which is also published by the Commission.

At December 31, 2019 the Institution had the minimum capital requirement amounting to \$53,058,474, equivalent to 8,521,217 investment units (UDIs, which is a unit of account whose value is updated for inflation and is determined by Central Bank) valued at 6.226631 Mexican pesos per UDI which was the value as of December 31, 2018.

At December 31, 2018 the Institution had the minimum capital requirement amounting to \$50,569,596, equivalent to 8,521,217 investment units (UDIs, which is a unit of account whose value is updated for inflation and is determined by Central Bank) valued at 5.934551 Mexican pesos per UDI which was the value as of December 31, 2017.

*(c) Comprehensive income (CI)-*

At December 31, 2019 and 2018 the CI is further described as follows:

	2019	2018
Controlling net income	\$ 5,354,108,327	2,425,508,960
Surplus on property valuation	92,507,980	52,884,941
Deferred IT and ESPS on surplus property valuation	(27,506,360)	(17,519,733)
Surplus on investment valuation	68,540,285	(28,678,550)
Deferred IT and ESPS on surplus investment valuation	(10,424,780)	3,117,124
Employee benefits effect	38,261,271	(3,917,332)
Deferred IT and ESPS of employee benefits	(15,337,271)	1,566,933
Foreign currency translation adjustment on foreign operations	(34,028,160)	(13,087,460)
Other	11,653,697	(7,126,140)
Non-controlling interest	(3,447,005)	(38,096,794)
<b>Consolidated net income</b>	<b>\$ 5,474,327,984</b>	<b>2,374,651,949</b>

*(d) Dividends-*

At the Regular General Stockholders' Meeting held on April 18, 2019, a resolution was passed to declare a dividend by the amount of \$361,250,000, \$0.85 per share, which were paid in cash through electronic transfer.

At the Regular General Stockholders' Meeting held on April 18, 2018, a resolution was passed to declare a dividend by the amount of \$304,500,000, \$0.7 per share, which were paid in cash through electronic transfer.

*(e) Restrictions on stockholders' equity-*

According to the provisions of the Law, a minimum of 10% of the income must be appropriated to the statutory reserve, up to an amount equal to the amount of paid-in capital.

According to the Commission's provisions, the unrealized gain on investment securities valuation recorded in results of operations for the year may not be distributed to stockholders until the related investments are sold, as well as deferred tax and ESPS assets recorded in income as a result of applying FRS D-4 and D-3.

Only the dividends paid to shareholders in excess of "Net Tax Income" will be subject to a tax of 30%.

*(17) Acquisition-*

On March 27, 2019, the Institution acquired 99 percent of the voting stock rights of Quálitas Peru (Formerly HDI Seguros, S. A.). Once the purchase agreement was signed and the authorization was obtained from the Department of Insurance Banking and AFP of Peru, the certificate of compliance was signed, giving rise to the transfer of control of the business acquired as of that date. The final results from Quálitas Peru has been included in the Institution's consolidated financial statements since that date.

The Institution has incurred acquisition costs amounting to \$832,784 in relation to external legal fees and purchase audit costs (due diligence). These costs have been recorded within administrative and operating expenses in the consolidated statement of income.

The following table summarizes the estimated fair value of assets acquired and liabilities assumed at the date of acquisition:

Cash and cash equivalents	\$ 18,616,125
Account receivable, net	48,265,170
Assets from technical reserve	33,825,435
Investment in securities and property	31,554,772
Other assets	62,531,466
<b>Total assets acquired</b>	<b>194,792,968</b>
Current liabilities	11,369,488
Liabilities to reinsurances	19,530,367
Technical reserves	65,454,867
Other liabilities	3,357,659
<b>Total liabilities assumed</b>	<b>99,712,381</b>
<b>Net assets acquired</b>	<b>\$ 95,080,587</b>

*Fair values measurements*

The valuation techniques used for measuring the fair value of material assets and liabilities acquired were as follows:

Assets acquired	Valuation technique
Property	Market value through commercial appraisals.
Technical reserves	Best estimate of liabilities plus risk margin.

Goodwill arise from the acquisition has been recognized as follows:

Consideration paid	\$	99,111,564
Fair value of identifiable net assets		95,080,587
Goodwill	\$	4,030,977

*(18) Segment information–*

Information by operating segments is presented based on the management approach. In addition, condensed information by line of business and geographical area is presented.

*a) General information by line of business.*

2019				
	Written premium	Premium Ceded	Current risk reserve	Earned retained premiums
Line of business:				
Fleets, financial institutions and other	\$ 24,601,458,233	(205,168,739)	(646,555,285)	23,749,734,209
Individual	9,686,258,642	-	(254,566,281)	9,431,692,361
Foreign	1,908,724,155	-	(191,498,983)	1,717,225,172
<b>Total consolidated</b>	<b>\$ 36,196,441,030</b>	<b>(205,168,739)</b>	<b>(1,092,620,549)</b>	<b>34,898,651,742</b>

2018				
	Written premium	Premium Ceded	Current risk reserve	Earned retained premiums
Line of business:				
Fleets, financial institutions and other	\$ 23,874,687,753	(311,919,528)	(1,763,575,902)	21,799,192,323
Individual	9,057,496,265	-	(277,046,923)	8,780,449,342
Foreign	1,562,752,457	-	(332,784,569)	1,229,967,888
<b>Total consolidated</b>	<b>\$ 34,494,936,475</b>	<b>(311,919,528)</b>	<b>(2,373,407,394)</b>	<b>31,809,609,553</b>

	2019	2018
Premium receivable:		
Fleets, financial and other	\$ 19,902,831,883	17,353,754,477
Individual	2,140,183,422	2,726,168,051
Foreign	570,749,562	374,018,500
<b>Total consolidated</b>	<b>\$ 22,613,764,867</b>	<b>20,453,941,028</b>

*b) General information by geographical area.*

	2019	2018
Written premium:		
Mexico	\$ 34,287,712,413	32,932,184,018
United State of America	1,115,940,562	960,815,883
Central America and Peru	792,788,055	601,936,574
<b>Total consolidated</b>	<b>\$ 36,196,441,030</b>	<b>34,494,936,475</b>

	2019	2018
Premium receivable:		
Mexico	\$ 22,043,015,305	20,079,922,527
United State of America	151,786,784	75,987,588
Central America and Peru	418,962,778	298,030,913
<b>Total consolidated</b>	<b>\$ 22,613,764,867</b>	<b>20,453,941,028</b>



## (19) Earnings per share-

The Institution presents the net basic earnings per share and the diluted earnings per share. The basic earnings per share is obtained by dividing the controlling equity in the net income by the weighted average of common outstanding shares during the period, adjusted by the weighted average of shares acquired during the year. The net diluted earnings per share is determined by adjusting the weighted average of shares repurchased during the year for purposes of all the potential diluted values.

## (20) Group entities-

### Investment in subsidiaries -

At December 31, 2019 and 2018, the subsidiaries are shown as follows:

	Ownership		Principal activity
	2019	2018	
Qualitas Mexico	99.99%	99.99%	Practicing insurance, coinsurance and reinsurance as a property and casualty insurers in the automobile line of insurance in Mexico.
Qualitas Costa Rica	99.99%	99.99%	Practicing insurance, coinsurance and reinsurance as a property and casualty insurers in the automobile line of insurance in Costa Rica
Qualitas El Salvador	99.99%	99.99%	Practicing insurance, coinsurance and reinsurance as a property and casualty insurers in the automobile line of insurance in El Salvador.
Qualitas Peru	99.99%	n/a	Practicing insurance, coinsurance and reinsurance as a property and casualty insurers in the automobile line of insurance in Peru

	Ownership		Principal activity
	2019	2018	
Qualitas Financial	100.00%	100.00%	Holding company of Qualitas Insurance, practicing insurance, coinsurance and reinsurance as a property and casualty insurers in the automobile line of insurance in the United States.
Activos Jal, S. A. de C. V.	99.99%	99.99%	Property leasing and acquisition.
Cristafacil, S. A. de C. V. [Cristafacil]	99.99%	56.00%	Acquisition, sale and installation of automobile glass.
Outlet de Refacciones, S. A. de C. V. (Outlet de Refacciones)	99.99%	50.86%	Acquisition and sale of automobile spare parts.
Easy Car Glass, S. A. de C. V. (Easy Car Glass)	99.99%	75.25%	Acquisition, sale and installation of automobile glass.
Autos y salvamentos, S. A. de C. V. (Autos y salvamentos)	54.00%	51.00%	Salvage management and marketing.
Optimización de Talento, S. A. de C. V.	98.00%	98.00%	Advisory and training services for investment planning and business management.

During the month of September 2019, the Institution increased its ownership in Cristafacil and Easy Car Glass to 99.99% in each subsidiary, which represented a decrease in the non-controlling interest for an amount of \$7,407,697, which was recorded in stockholders' equity in the "Retained earnings" caption.

During the month of October 2018, the Institution increased its ownership in Outlet de Refacciones, S. A. de C. V. by a percentage of 49.13%, which represented a decrease in the non-controlling interest for an amount of \$40,648,574, which was recorded in stockholders' equity in the "Retained earnings" caption.

Significant judgments and assumptions for determining the existence of control, were as follows: Qualitas Controladora has power over its subsidiaries for directing their relevant activities by significantly influencing their decisions. In addition the executives of Qualitas Controladora are actively involved in board meetings of their subsidiaries.

Significant judgments and assumptions for identifying if the Institution is agent or principal were as follows: according to that mentioned in the preceding paragraph, Qualitas Controladora is principal being that it is the investor with power to make decisions and direct the relevant activities of its subsidiaries.

At December 31, 2019 and 2018, the investment in subsidiaries corresponding to the non-controlling interest and its equity in income for the year then ended are shown on the following page.

	<b>Non-controlling interest in stockholders' equity</b>	<b>Non-controlling interest in comprehensive income</b>
<b>December 31, 2019</b>		
Outlet de Refacciones	\$ 1,270	(285)
Easy Car Glass	862	(80)
Autos y salvamentos	4,424,691	2,620,178
Cristafácil	1,150	164
Other	526,880	1,340,715
	<b>\$ 4,954,853</b>	<b>3,960,692</b>
	<b>Non-controlling interest in stockholders' equity</b>	<b>Non-controlling interest in comprehensive income</b>
<b>December 31, 2018</b>		
Outlet de Refacciones	\$ 2,524	(917,570)
Easy Car Glass	3,546,709	(317,234)
Autos y salvamentos	6,073,742	(4,729,790)
Cristafácil	(1,666,943)	3,494,600
Other	445,826	(81,786)
	<b>\$ 8,401,858</b>	<b>(2,551,780)</b>

## **(21) Commitments and contingencies-**

- (a) The Institution is involved in a number of lawsuit and claims arising in the normal course of business. It is anticipated by the Institution's management that the final outcome of these matters will not have a significant adverse effect on the financial position and results of operations.
- (b) There is a contingent liability arising from the employee benefits mentioned in note 3(p).
- (c) According with Mexican tax law, the tax authorities are entitled to examine transactions carried out during the five years prior to the most recent income tax return filed.
- (d) In accordance with the Income Tax Law, companies carrying out transactions with related parties are subject to certain requirements as to the determination of prices, since such prices must be similar to those that would be used in arm's-length transactions. Should the tax authorities examine the transactions and reject the related-party prices, they could assess additional taxes plus the related inflation adjustment and interest, in addition to penalties of up to 100% of the omitted taxes.

## (22) Contingent commissions-

At December 31, 2019 and 2018, the Institution executed agreements for payment of contingent commissions with intermediaries and corporations as described in this note, the total amount payments made under those agreements amounted to \$562,124,764 and \$541,321,660 accounting for 1.55% and 1.56%, respectively of the written premium by the Institution in 2019 and 2018.

Contingent commissions mean compensation or payments made to individuals or legal entities involved in intermediation or contracting of the Institution insurance products, in addition to direct compensation considered in the products design.

The Institution entered into agreements for contingent commission payments with individuals, legal entities and persons other than agents as follows:

- (a) For property and casualty products, the Institution had entered into agreements related to the volume of premiums, growth and claims. The bases and criteria for participation in the agreements, and the determination of contingent commissions are directly related to the premiums paid and the claims of each year. Contingent commissions under these agreements are annually paid.
- (b) For other intermediaries who are not agents, the Institution had entered compensation agreements where the bases are determined on fixed amounts that depend on the annual sales volume. Contingent commissions under such agreements are paid on a monthly basis.

The Institution or its shareholders do not hold any share in the capital of the entities with which the Institution has entered into agreements for the payment of contingent commissions.

## (23) Recently issued regulatory standards-

The CINIF has issued the FRS and enhancements listed below:

**FRS B-11 “Disposal of long-lived assets and discontinued operations”-** FRS B-11 comes into effect for periods beginning January 1, 2020, and early adoption is not allowed. The first-time adoption of this FRS does not give rise to accounting changes in the financial statements. Among the principal aspects covered by this FRS are the following:

- FRS B-11 clarifies that long-lived assets are not reclassified as current assets until they meet the criteria to be classified as held for sale. In addition, certain assets of a class that an entity usually considers non-current, but that are exclusively acquired for the purpose of resale, will not be reclassified as current assets unless they meet the criteria to be classified as held for sale in accordance with this FRS.
- In relation to the assets presented in the balance sheet following a criterion based on liquidity, this FRS considers non-current assets to be those that are expected to be recovered over a period greater than twelve months after the balance sheet date or that of its cycle of operations if greater than twelve months.
- FRS B-11 establishes disclosure requirements for long-lived assets or disposal groups that are classified as held for sale, as well as for discontinued operations.

**FRS C-17 “Investment property”-** This FRS becomes effective for periods starting as of January 1, 2021 with early application allowed. FRS C-17 eliminates the suppletory application of International Accounting Standard 40 (IAS 40) “Investment property”. Likewise, FRS C-17 repeals Circular 55, “Suppletory application of IAS 40”. The effects of adoption should be recognized retrospectively. The primary changes are: 1) the definition of investment properties is adjusted to establish that these assets are held by an investor under a business model whose main intent is to gain through the value appreciation (capital appreciation) in the medium term for the sale thereof; 2) allows the valuation of investment properties at acquisition cost or fair value.

**FRS C-22 “Cryptocurrencies”-** This FRS becomes effective for periods starting as of January 1, 2021 with early application allowed. The effects of adoption should be recognized retrospectively. FRS C-22 establishes the valuation, presentation and disclosure standards for recognition of cryptocurrencies, mining expenses to obtain cryptocurrencies and cryptocurrencies held in custody in the financial statements, as well as the rules for determining the fair value of cryptocurrencies in which, where appropriate, the financial instruments receivable and payable are denominated.

## 2020 FRS enhancements

In December 2019, CINIF issued a document called “2020 FRS enhancements” containing precise modifications to some of the existing FRS. The enhancements made to the FRS result in accounting changes in the annual financial statements, which are shown below:

**FRS D-3 “Employee benefits”**- FRS D-3 lays the groundwork for recognizing uncertain tax treatments in Employee Statutory Profit Sharing (ESPS), both current and deferred, as well as the disclosure requirements in that regard. This revision takes effect for the periods starting as of January 1, 2020. The accounting changes that arise must be recognized retrospectively or with the modified retrospective approach.

**FRS D-4 “Income taxes”**- FRS D-4 lays the groundwork for recognizing uncertain tax treatments in income taxes, both current and deferred, as well as the disclosure requirements in that regard. It also includes rules for the recognition of income taxes generated by a distribution of dividends. These revisions takes effect for the periods starting as of January 1, 2020. The accounting changes that arise must be recognized retrospectively or with the modified retrospective approach.

Management estimates that the adoption of this new FRS and enhancements to FRS shall have no significant effects.

The Commission issued at December 2019 the modificatory letter 15/19, which it establishes that the FRS described below will enter into force on January 1, 2021:

**FRS B-17 “Determination of fair value”**- FRS B-17 This establishes the valuation and disclosure standards in the determination of fair value, in initial and subsequent recognition, if the fair value is required or allowed by other specific FRS. Where appropriate, changes in valuation or disclosure must be recognized prospectively.

**FRS C-3 “Accounts receivable”**- FRS with retrospective effects, except for the valuation effects that may be prospectively recognized, if it is impractical to determine the effect on each one of the prior periods presented. Some of the primary changes presented are the following:

- Provides that accounts receivable based on a contract are deemed financial instruments, while some other accounts receivable, resulting of legal or tax provisions, may have certain characteristics of a financial instrument, such as bearing interest, but are not in themselves financial instruments.
- Provides that the allowance for doubtful trade receivables shall be recognized as revenue is earned, based on the expected credit losses, and the allowance shall be recorded as an expense, separately when significant, in the statement of income.
- Provides that, upon initial recognition, the time value of money shall be considered. Therefore, should the effect of the present value of the account receivable be significant in light of the term, an adjustment must be made taking into consideration such present value.
- Requires a reconciliation between the beginning and ending balances of the allowance for doubtful accounts for each period presented.

**FRS C-9 “Provisions, Contingencies and Commitments”** - FRS C-9, supersedes Bulletin C-9 “Liabilities, Provisions, Contingent Assets and Liabilities and Commitments”. The first-time adoption of this FRS does not result in accounting changes in the financial statements. Some of the primary aspects covered by this FRS include the following:

- The scope is narrowed by relocating the topic concerning accounting for financial liabilities to FRS C- 19 “Financial instruments payable”.
- The definition of “liability” is modified by eliminating the qualifier “virtually unavoidable” and including the term “probable”.
- The terminology used throughout the standard is updated to standardize the presentation with the rest of the FRS.

**FRS C-16 “Impairment of financial instruments receivable”**- FRS C-16. It establishes standards for the accounting recognition of impairment losses of all financial instruments receivable; it indicates when and how an expected impairment loss should be recognized and establishes the methodology for determination.

The primary changes arising from this FRS consist of determining when and how expected impairment losses on financial instruments receivable should be recognized, including:

- It establishes that impairment losses on financial instruments receivable should be recognized if the credit risk increases and thus it is concluded that a portion of future cash flows of the financial instruments receivable will not be recovered.

- It proposes recognizing the expected loss based on the entity's historical experience of credit losses, current conditions and reasonable and supportable forecasts of the various quantifiable future events that could affect the amount of future cash flows of the financial instruments receivable.
- With regard to interest-bearing financial instruments receivable, it establishes estimating how much of the financial instruments receivable amount is deemed recoverable and when, since the recoverable amount must be recorded at present value.

**FRS C-19 "Financial instruments payable"**- Some of the main points covered by this FRS include the following:

- It provides for the possibility of measuring, subsequent to their initial recognition, certain financial liabilities at fair value when certain conditions are fulfilled.
- Long-term liabilities are initially recognized at present value.
- In restructuring a liability, without the future cash flows for its settlement being substantially modified, the costs and commissions expensed in this process shall affect the amount of the liability and be amortized on a modified effective interest rate basis instead of directly affecting net income or loss.
- It includes the provisions of IFRIC 19 "Extinguishing Financial Liabilities with Equity Instruments", which was not provided for by the existing standard.
- The effect of extinguishing a financial liability should be presented as financial income (loss) in the comprehensive statement of income.
- It introduces the concepts of amortized cost in valuing financial liabilities and of the effective interest method based on the effective interest rate.

**FRS C-20 "Financing instruments receivable"**- Some of the main aspects resulting from the adoption of this FRS are as follows:

- Classification of financial instruments within assets. To determine such classification, the concept of intention to acquire and hold financial instruments has been removed. Instead, the concept of business management model is adopted, either for obtaining a contractual yield, generating a contractual yield and selling in order to achieve certain strategic objectives, or generating earnings from the purchase and sale thereof, in order to classify them in accordance with the respective model.
- The valuation effect of investments in financial instruments is also focused on the business model.
- The reclassification of financial instruments is not permitted among receivables, strategic investments, and negotiable financial instruments, unless the entity changes its business model.
- An embedded derivative that modifies the cash flows of principal and interest is not separated from its host receivable financial instrument. The entire receivable financial instrument shall be measured at fair value, as if it were a negotiable financial instrument.

**FRS D-1 "Revenue from contracts with customers"**- FRS D-1 establishes standards for the accounting recognition of revenues arising from contracts with customers. It eliminates the supplementary application of International Accounting Standard (IAS) 18 "Revenues", SIC 31 "Revenues – Barter transactions of advertising services", IFRIC 13 "Customer Loyalty Programs", and IFRIC 18 "Transfers of assets from customers". Additionally, this FRS, along with FRS D-2, repeals Bulletin D-7 "Construction and manufacturing contracts of certain capital goods" and IFRS 14 "Construction, sales and service contracts related to real estate". Some of the primary changes are the following:

- The transfer of control as basis for the opportunity of revenue recognition is established.
- The identification of the obligations to be fulfilled in a contract is required.
- It indicates that the transaction amount between obligations to fulfill must be assigned based on independent sales prices.
- The concept "conditional account receivable" is introduced.
- The recognition of collection rights is required.
- Requirements and guidance on how to value the variable consideration and other aspects, upon valuing the income are established.

**FRS D-2 “Costs from contracts with customers”-** FRS D-2 establishes rules for the accounting recognition of costs of sales of goods or provision of services. concurrently with FRS D-1 “Revenues from contracts with customers”. Along with this FRS, it repeals Bulletin D -7 “Construction and manufacturing contracts of certain capital goods” and IFRS 14 “Construction, sales and service contracts related to real estate”, except regarding the recognition of assets and liabilities in this type of contracts within the scope of other FRS.

The primary change is the separation of the standard related to the recognition of revenues from contracts with customers, from the standard corresponding to the recognition of costs for contracts with customers. Additionally, it extends the scope of Bulletin D-7, referring exclusively to costs related to construction and manufacturing contracts for certain capital goods, to include costs related to all types of contracts with customers.

**FRS D-5 “Leases”-** It supersedes Bulletin D-5 “Leases”. First time adoption of this FRS results in accounting changes in the financial statements, chiefly for the lessee, and provides for different recognition options. Main changes included the following:

- In the case of lessees, leases are no longer classified as operating or finance and the lessee is required to recognize a lease liability at the present value of lease rentals and a right-of-use asset for the same amount for all leases with a term of more than 12 months, unless the asset is of low value.
- A lessee recognizes depreciation or amortization of the right-of-use asset and interest on the lease liability.
- In the statement of cash flows, the lessee modifies the presentation of the related cash flows, since cash outflows are deducted from operating activities with an increase in cash outflows (financing activities).
- In a sale-and-leaseback transaction, the recognition of any gain or loss is modified when the seller- lessee transfers an asset to another entity and leases that asset back from the buyer-lessor.
- Lessor’s accounting recognition does not change from the previous Bulletin D-5; only certain disclosure requirements are added.

## **2020 FRS enhancements deferred to January 1, 2021**

In December 2019, CINIF issued a document called “2020 FRS enhancements” containing precise modifications to some of the existing FRS.

The following revisions to the NIF 2020 have been deferred for adoption until January 1, 2021 as a consequence of the Commission issuing in December 2019 the Modifying letter 15/19, which generate accounting changes as follows:

**FRS C-16 “Impairment of financial instruments receivable”-** FRS C-16 establishes that if the FICPI was not deregistered due to renegotiation, it is appropriate to continue valuing the financial instrument using the original effective interest rate, which should only be modified by the effect of the renegotiation costs. The accounting changes that arise must be recognized retrospectively.

**FRS C-19 “Financial instruments payable”-** FRS C-19 eliminates the requirement to recalculate the effective rate at a variable interest rate of the financial instrument that does not yield effects of relative importance. The accounting changes that arise must be recognized prospectively.

**FRS C-20 “Financial instruments to collect principal and interest”-** FRS C-20 eliminates the requirement to recalculate the effective rate at a variable interest rate of the financial instrument that does not yield effects of relative importance. The accounting changes that arise must be recognized prospectively.

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